

**Central Baltic Programme** 





- 09:20 Introduction
- 09:30 The Central Baltic programme
- 11:00 What are the elements of a good project/application
- 12:00 Lunch
- 13:00 Speed dating workshop
- 14:45 Project presentations
- 16:00 Walk to the Central Baltic photo exhibition, at Kungsträdgården
- 16:45 End of workday



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**Central Baltic Programme** 





## PROGRAMME AREA



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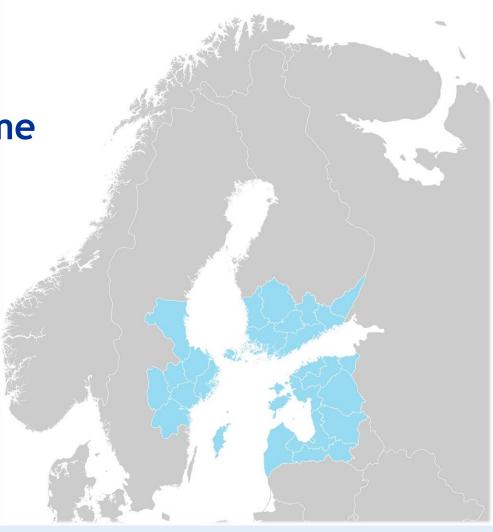
Central Baltic Programme 2021-2027 area



Finland, including Åland

Latvia

Sweden





#### PROGRAMME BASICS

118 million euros ERDF funding Up to 80% ERDF co-financing from the programme

Partners from at least two participating countries

Clear cross-border added-value

2-step approach for regular projects (up to 4 MEUR per project, 2 MEUR per partner)

Small p (1-step approach) (PO 7) - up to 213 550, duration up to 18 months

Lead partner principle



## WHAT'S NEW FOR 2021-2027?



- Focus and resultorientation
- An ambition to simplify
- Cross-border cooperation

#### WILL BE NEW

- An increase in the use of Simplified Cost Options
- Will be evolved: e-monitoring system (Jems)



## Relevant principles applied for all programme objectives

- All Programme Objectives are rather focused, specific because of the need to target practical, measurable results with Central Baltic programme available resources over 7 years period.
- Results are described by result indicators target values to provide clear direction and measurable outcomes from intervention. Those are ambitious but still achievable.
- All lists of "Indicative actions" are meant to be used by projects to choose from the best ones in right proportion (the best mix) and sequence to form complex projects to achieve results. One indicative action alone would not qualify as potentially strong project.
- All proposed PO-s include descriptions of elements what make projects "joint cross-border" (cross-border value added elements).
- The main principle towards **potential partners is the relevance** of the organisations for achieving the results in the PO. In general, the partners should be non-commercial, for general purpose organisations. For 2 PO-s under Priority 2 also private companies may be the partners if relevant for achieving project results (but not as LP-s).



## Result orientation

To achieve changes together => cross-border partnerships

Programme objective - Result indicator - Target value

The change targeted together!

- Projects only means to achieve programme results => we intend to choose the projects with the best impact and realistic to implement by strong partners
- Each project must choose one Programme Objective only.



## INTERVENTION LOGIC



## 7 PROGRAMME OBJECTIVES

INNOVATIVE BUSINESS DEVELOPMENT

IMPROVED ENVIRONMENT AND RESOURCE USE IMPROVED EMPLOYMENT OPPORTUNITIES

IMPROVED PUBLIC SERVICES

1. More exports by SMEs

- 3. Joint circular economy solutions
- 6. Improved employment opportunities on labour market
- 7. Improved public services and solutions for the citizens

- 2. More new scaled-up growth companies
- 4. Improved coastal and marine environment
- 5. Decreased CO2 emissions



## FOCUS ON RESULTS



### **EXPECTED RESULTS**

PROGRAMME OBJECTIVE 1
More exports by SMEs

As a result, companies achieve sales and contracts on target markets.

PROGRAMME OBJECTIVE 2

More new scaled-up growth companies

As a result, companies achieve scaled-up status as, for example attract investment, develop new product or expand their team.

PROGRAMME OBJECTIVE 3

Joint circular economy solutions

As a result, product and service cycles and chains are improved.

PROGRAMME OBJECTIVE 4
Improved coastal and marine environment

As a result, the load of nutrients and other harmful substances to the Baltic Sea is reduced from various sources.

PROGRAMME OBJECTIVE 5
Decreased CO2 emissions

As a result, CO2 emissions are reduced from intermodal transport nodes and areas.

PROGRAMME OBJECTIVE 6
Improved employment
opportunities on labour market

As a result, people's competitiveness on labour market and entrepreneurship capabilities are improved and additional anti-discriminatory policies are applied by organisations.

PROGRAMME OBJECTIVE 7
Improved public services
and solutions for the citizens

As a result, solutions are taken up or upscaled by organisations.



## PROGRAMME OBJECTIVES



#### PROGRAMME OBJECTIVES

1. MORE EXPORTS
BY SMES

2. MORE NEW SCALED-UP COMPANIES

INNOVATIVE BUSINESS DEVELOPMENT



## 1. MORE EXPORTS BY SMEs

### RESULT INDICATORS

1. Companies with achieved sales and contracts to new markets

2. SMEs introducing marketing or organisational innovation

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### 1. MORE EXPORTS BY SMEs

#### APPROACH AND SCOPE

- Challenges related to SME-dominated economies and their capacity to take products and services to new markets.
- Focus on export allows to achieve real economic impact. In addition to marketing and new market entry activities, development of products, processes and skills are relevant activities.
- All relevant economic sectors where joint interest to enter new markets is in place are included in the scope of this Programme Objective.
- Joint efforts of CB companies (SMEs) to enter new markets (markets outside EU/EFTA)
  and to participate with joint offers towards international organisations (sales to an
  international organisation is considered equal to entering a new market) will be supported.
- The headquarters of the international organisations should be outside of the Central Baltic programme area and the products or services should be for use outside of EU/EFTA areas.
- Innovative companies are defined as companies that are targeting higher value added than the sectorial and regional average.
- A cluster-based approach is encouraged.

### 1. MORE EXPORTS BY SMEs

### INDICATIVE JOINT ACTIONS

- Awareness raising
- Product/service development
- Developing joint offers of products and services
- Process development and digitalisation of processes
- Skills development and quality management

- Market information and research
- Branding and marketing of products and services
- Sales support activities on target markets: visits to target markets and buyers visits to CB region, fairs, market expert services
- Experience exchange and learning as result of joint implementation

Any project should use a **suitable mix of these actions** based on the project topic. The chosen mix of actions must be relevant for achieving the **contribution to both the project and programme results**.

### 1. MORE EXPORTS BY SMES

## Result indicator

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- Companies with achieved sales and contracts to new markets
- SMEs introducing marketing or organisational innovation

## Output indicators

- Enterprises with non-financial support Projects report to JS
- Organisations co-operating across borders JS will report to EC

## Target group

• Established, mature innovative SMEs of different sectors with international cooperation experience and capacity.

## Potential partners

• Non-commercial organisations **relevant and capable** for implementing new market entry projects, for example non-commercial organisations with competence and experience on export and product development, sectoral associations, chambers of commerce or regional development agencies.

1. MORE EXPORTS BY SMEs

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## Things to remember

- Know well the needs of target group companies
- Know the markets to target as early as possible
- Target optimal number of markets
- Focus your activities to achieving results - sales
- Develop work plan with emphasis on "market entry" part
- Additionality and new value





#### PROGRAMME OBJECTIVES

1. MORE EXPORTS
BY SMES

2. MORE NEW SCALED-UP COMPANIES

INNOVATIVE BUSINESS DEVELOPMENT



## RESULT INDICATOR

Number of scaled-up new growth companies



### APPROACH AND SCOPE

- The approach derives from the challenges of scaling up the activities of new growth companies.
- New companies with potential to grow and to use the potential of Central Baltic start-up ecosystems will be supported.
- They should have the necessary product development capacities and ambition to grow.
- They should target scaling up (raising investments, establishing presence outside of the home market or developing business models) their businesses.

### INDICATIVE JOINT ACTIONS

- Awareness raising
- Product development
- Process development and digitalisation
- Skills development

- Market opportunities research
- Branding and marketing
- Business model development and expansion of operations
- Experience exchange and learning as result of joint implementation

Any project should use a **suitable mix of these actions** based on the project topic. The chosen mix of actions must be relevant for achieving the **contribution to both the project and programme results**.



## Result indicator

• Number of scaled-up new growth companies

## Output indicators

- Enterprises with non-financial support Projects report to JS
- Organisations co-operating across borders JS will report to EC

## Target group

• New companies with scaling-up challenges and ambition. All sectors where growth potential and joint interest exists are targeted.

## Potential partners

• Non-commercial organisations with competence and experience for new business development, product development, internationalisation such as business development organisations, science parks, associations of companies and regional development agencies.

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## Things to remember

- Be as specific as possible in identifying and determining target group - know their needs
- Focus your activities to achieving results - scaled-up new companies





#### PROGRAMME OBJECTIVES

3. JOINT CIRCULAR ECONOMY SOLUTIONS

4. IMPROVED COASTAL AND MARINE ENVIRONMENT

5. DECREASED CO2 EMISSIONS

IMPROVED ENVIRONMENT AND RESOURCE USE



### RESULT INDICATOR

The number of improved product/ service cycles/ chains

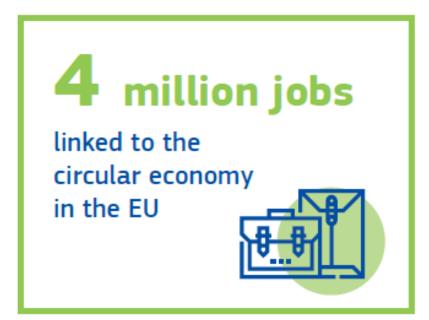


#### APPROACH AND SCOPE

- The approach derives from challenges related to high levels of waste, low levels of product and material reuse, inflows of nutrients and hazardous substances and low levels of awareness.
- Three basic components will be targeted within CE: Design of the whole life cycle of products and/or services, awareness raising and behaviour change of consumers as well as producers and service providers.
- This Programme Objective will not target the efforts to directly reduce the impact of nutrients, toxins and hazardous substances on the Baltic sea by water management activities.
- All main categories of waste can be targeted by the projects if the Central Baltic scale can be identified and justified, and where there are opportunities for decreasing waste or increasing the reuse of products or materials.
  - The Central Baltic scale will be defined by the existence of cross-border product/service life cycle or chain, or a solution which extends across CB borders or can be downsized to CB scale.



## Key value chains



- Electronics and ICT
- Batteries and vehicles
- Packaging
- Plastics
- Textiles
- Construction and buildings
- Food, water, and nutrients



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#### INDICATIVE JOINT ACTIONS

- Awareness raising of consumers, organisations
- Mapping the cross border product life cycles/chains
- Feasibility studies, plans and designs
- Trainings and skills development
- Joint product development prototyping activities and crossborder hackathons

- Development and implementation of methods and technologies to reduce the use of materials, reduce the waste and increase the reuse of materials
- Process developments and digitalisation of processes
- Small scale investments to reduce the use of materials, waste and increase the reuse of materials
- Experience exchange and learning as result of joint implementation

Any project should use a suitable mix of these actions based on the project topic. The chosen mix of actions must be relevant for achieving the contribution to both the project and programme results.



## Joint elements and cross-border added value

- The joint elements which justify and add cross-border value must be described.
- The project approach and the activity plan should be joint and integrated

#### Examples:

- The joint Central Baltic cross border product/service chain should be in place and identified as a precondition for the project
- Mixed target group participants in project activities (e.g., joint trainings, events etc.)
- Jointly developed or adopted approaches, methodologies and/or technologies
- Jointly developed and applied solutions



Result indicator

• The number of improved product/ service cycles/ chains

Output indicators

- Organisations cooperating across borders
- The number of participating (in project activities) organisations and companies

Target group

• People, communities and businesses benefitting from reduced use of virgin materials, decreased waste, and increased reuse of products and materials.

Potential partners

• Public and non-profit organisations relevant for the targeted product chains.



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## Things to remember

- Focus your activities
- Do not try to cover too much
- However, more than one cycle/chain can be targeted in one project
- The focus can be on products or services





#### PROGRAMME OBJECTIVES

3. JOINT CIRCULAR ECONOMY SOLUTIONS

4. IMPROVED COASTAL AND MARINE ENVIRONMENT

5. DECREASED CO2 EMISSIONS

IMPROVED ENVIRONMENT AND RESOURCE USE



## RESULT INDICATOR

The number improved urban and agricultural load sources

## APPROACH AND SCOPE

- The approach derives from challenges related to the poor health of the Baltic sea.
- The approach is to use existing and new measures to reduce the inflows of nutrients, hazardous substances, plastics, and toxins' inflows to the Baltic Sea. Both preventive and direct measures are supported. This focused approach will also contribute to enhancing biodiversity.
- The focus areas with impact to the Baltic Sea have been defined in the national water management plans and marine strategies. As the load of harmful substances originate mainly from catchment areas, land-based load sources like for example the agricultural sector, forestry and the impact from urban systems are most relevant to be targeted by joint actions. Sea-based load sources such as sediments as can also be targeted.
- Projects resulting into direct positive effects to the Baltic Sea are prioritised.

## INDICATIVE JOINT ACTIONS

- Awareness raising
- Information collection, surveys
- Analysis and surveys, plans, drawings, and designs
- Designing, adapting methods
- Planning and investing into digital solutions and processes

- Joint pilot actions to reduce inflows of nutrients, toxins and hazardous substances
- Small scale investments to reduce inflows of nutrients, toxins and hazardous substances
- Experience exchange and learning as result of joint implementation

Any project should use a suitable mix of these actions based on the project topic. The chosen mix of actions must be relevant for achieving the contribution to both the project and programme results.





## Joint elements and cross-border added value

- The joint elements which justify and add cross-border value must be described.
- The project approach and the activity plan should be joint and integrated
- Examples:
  - Mixed target group participants in project activities (e.g., joint trainings, events etc.)
  - Jointly developed or adopted approaches, methodologies and/or technologies
  - Jointly developed and applied solutions



# Result indicator

• The number improved urban and agricultural load sources

# Output indicators

- The number of participating (in project activities) organisations and companies
- Organisations cooperating across borders

## Target group

• People, communities, and businesses benefitting from reduced emissions.

# Potential partners

• Public and non-profit organisations and authorities on national, regional, and local level, as well as private companies relevant for reducing nutrients, toxins and hazardous substances.

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# Things to remember



- Focus your goals
- Aim for achieving a change
- Reduction of harmful substances should take place during the project
- Focus on concrete activities



#### PROGRAMME OBJECTIVES

3. JOINT CIRCULAR ECONOMY SOLUTIONS

4. IMPROVED COASTAL AND MARINE ENVIRONMENT

5. DECREASED CO2 EMISSIONS

IMPROVED ENVIRONMENT AND RESOURCE USE



### 5. DECREASED CO2 EMISSIONS

## RESULT INDICATORS

- 1. Number of improved intermodal transport nodes and transport areas with CO<sub>2</sub> reductions
- 2. Solutions taken up or up scaled by organisations



#### APPROACH AND SCOPE

- The approach derives from challenges related to CO<sub>2</sub> intensity of transport systems, the lack of multimodal integration, and the low level of use of less CO<sub>2</sub> intensive mobility solutions.
- Existing Central Baltic transport nodes and areas and improving the mobility solutions in large and small urban transport systems (also the ones servicing hinterlands of the urban areas) are in the scope of this Programme Objective. The goal is to achieve joint mobility solutions and improved intermodal mobility that help reduce CO<sub>2</sub> emissions.
- Improvements in efficiency and usability of transport nodes and areas and urban intermodal systems should be achieved as well.

#### 5. DECREASED CO2 EMISSIONS

## INDICATIVE JOINT ACTIONS

- Awareness raising
- Analysis and surveys
- Plans, drawings, and designs
- Planning and investing into digital solutions and processes

- Small scale investments leading to lower CO<sub>2</sub> emissions
- Piloting new mobility solutions
- Experience exchange activities as joint seminars, study visits, surveys and trainings

Any project should use a suitable mix of these actions based on the project topic. The chosen mix of actions must be relevant for achieving the contribution to both the project and programme results.





## Joint elements and cross-border added value

- The joint elements which justify and add crossborder value must be described
- The project approach and the activity plan should be joint and integrated
- There should be intermodal transport node or intermodal/multimodal transport system with common challenges in place



## Joint elements and cross-border added value

#### Examples:

- Mixed target group participants in project activities (e.g., joint trainings, events etc.)
- Jointly developed or adopted approaches, methodologies and/or technologies
- Jointly developed and applied solutions
- Intermodal transport node refers to a place or location where different transport modes interlink
- Intermodal transport area/system refers to an urban area with its hinterlands, where different transport modes interact and coexist



#### 5. DECREASED CO2 EMISSIONS

# Result indicator

- Number of improved intermodal transport nodes and transport areas with CO<sub>2</sub> reductions
- Solutions taken up or up scaled by organisations

# Output indicators

- The number of participating (in project activities) organisations and companies
- Organisations cooperating across borders

## Target group

• People, visitors, businesses as the users of less CO<sub>2</sub> intensive, improved transport nodes/areas, multimodal and mobility solutions.

# Potential partners

 Public and non-profit organisations and authorities on national, regional and local level, private companies relevant for improving transport nodes/areas and achieving CO<sub>2</sub> reductions.



# Things to remember



- Focus your goals
- Aim for achieving a change
- Reduction of CO<sub>2</sub> should take place during the project, but it is also ok if reductions are foreseen right after the project
- Focus on concrete activities



#### PROGRAMME OBJECTIVE

# 6. IMPROVED EMPLOYMENT OPPORTUNITIES ON LABOUR MARKET

IMPROVED EMPLOYMENT OPPORTUNITIES



# 6. IMPROVED EMPLOYMENT OPPORTUNITIES ON LABOUR MARKET

## RESULT INDICATORS

- 1. Number of people with increased competitiveness on labour market
- 2. Number of organisations with applied additional anti-discriminatory policies
- 3. Number of people with increased entrepreneurship



### APPROACH AND SCOPE

- The approach derives from the challenges of less competitive groups in the society to access work opportunities, and labour market inflexibility.
- The goal is to strengthen and improve employment opportunities on the labour market through joint efforts in the region.
- The scope of this Programme Objective includes activities towards all counterparts of the labour market (i.e. employers organisations, trade unions, governments) and all sectors where work opportunities (including part time) are available.
- Facilitating employment supply and demand across borders is also supported, as well as entrepreneurship development activities towards the less competitive age groups and youth.

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## INDICATIVE JOINT ACTIONS

- Awareness raising among target groups
- Designing and implementing trainings
- Incentives and services for employers
- Networking and dialogues between counterparts of labour market

- Digital tools for online skills development and working
- Entrepreneurship enhancing simulations and problem-solving exercises
- Mobility of participants
- Experience exchange and learning as result of joint implementation

All projects should use a **suitable mix of these actions** based on the project topic. The chosen mix of actions must be relevant for achieving the **contribution to both the project and programme results**.





# Result indicator

- Number of people with increased competitiveness on labour market
- Number of organisations with applied additional anti-discriminatory policies
- Number of people with increased entrepreneurship

## Output indicators

- Number of participating (in project activities) organisations and companies
- Organisations cooperating across borders

# Target group

• Less competitive groups (including young people under 25, people in pre-retirement, retired people, immigrants, and people with special needs and other less competitive groups) and companies.

## Potential partners

• Organisations with competence and experience on labour market, organisations representing employees, employers, public authorities, organisations representing disadvantaged groups, and organisations with competence and experience on entrepreneurship.



## Joint elements of cross-border cooperation

- The project approach and the activity plan should be joint and integrated.
- The indicative joint cross-border elements in projects are:
  - Mixed target group participants in project activities (e.g., joint trainings, seminars, etc.);
  - Jointly developed and implemented seminars, training programmes for target group employees and employers;
  - Jointly developed and used methods for learning and working;
  - Jointly developed and implemented teleworking and distant learning solutions;
  - Preparing and applying anti-discriminatory policies by organisations together.



## Possible project examples

Online training + at work practice in another CB country = people with improved competitiveness Online or face to face seminars for employers from different CB countries to work on anti-discriminatory policies = new antidiscriminatory policies

Online training for an international group of trainees = people with improved competitiveness

Entrepreneurship training and problem solving exercises with elements of how to work in different CB countries = people with increased entrepreneurship skills Social dialogue activities with international experience exchange and agreement on anti discriminatory policies = new anti-discriminatory policies

NB - each of these needs to deliver <u>one</u> of the predefined project results!!!

-Needs to include a suitable mix of joint actions

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# Horisontal principles



- Sustainable development (including the Do no Specific Harm Principle)
- Equal opportunities and nondiscrimination
- Equality between men and women



# Possibility of using small project type

Max 213 550 EUR total (including the preparation cost lump sum), max 1,5 years (18 months).

Note that if the total project budget remains under 200.000 EUR the project can only choose simplified cost options; such projects cannot apply any real cost.



#### PROGRAMME OBJECTIVE

7. IMPROVED PUBLIC SERVICES AND SOLUTIONS FOR THE CITIZENS

**IMPROVED PUBLIC SERVICES** 



# 7. IMPROVED PUBLIC SERVICES AND SOLUTIONS FOR THE CITIZENS

## RESULT INDICATOR

#### Solutions taken up or upscaled by organisations:

- 1. New joint public services or digitalized public services (by regular projects)
- 2. New practical solutions leading to improvement to public services (by small size projects)



### APPROACH AND SCOPE

- The approach derives from challenges and obstacles related to the administrative, regulatory, language and cultural barriers in public administration.
- It includes all branches of the society which are not covered by the scope of Programme Objectives 1 6, and levels of public administration experience exchange and learning from each other.
- These should lead to practical solutions and policy improvements, and/or new or improved public services.
- The digitalisation of public services is included.
- The participatory processes taking place when designing the improved solutions and services are also supported.
- The scope of the Programme Objective does not include joint curricula development within the educational systems.

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## INDICATIVE JOINT ACTIONS

- Awareness raising
- Trainings and networking
- Feasibility studies
- Plans and designs (including strategic and land use planning)

- Improving participatory processes for developing services
- Improving public services and solutions
- Creating joint cross-border services
- Digitalising joint public services

All projects should use a **suitable mix of these actions** based on the project topic. The chosen mix of actions must be relevant for achieving the **contribution to both the project and programme results**.





#### 7. IMPROVED PUBLIC SERVICES AND SOLUTIONS FOR THE CITIZENS

# Result indicator

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- The number of joint solutions/improvements:
  - 1. Practical solutions and improvements to public services (by small projects)
  - 2. New joint and digitalised public services (by regular projects)

# Output indicators

- The number of participating (in project activities) organisations and companies
- Organisations cooperating across borders
- Number of jointly developed solutions

# Target group

 People benefitting from improved services and solutions provided by public sector on all levels

# Potential partners

• Public sector organisations on local, regional, and national levels.

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## Potential project examples (1/2)

| Partner organisation example         | Type of project            | Example of projects  | Examples of potential results expected   | Result indicators targeted   |
|--------------------------------------|----------------------------|--|--|--|
| Local or<br>regional<br>municipality | Small project              | Joint land use and / or sectoral* / strategic planning across borders  * Transport planning, health care planning, education planning, social care planning etc.  Participatory approach development into municipal services to raise the quality and / or efficiency (planning, implementation, monitoring, or evaluation stage of the service) | Synchronized land use / sectoral / strategic planning across municipalities / borders (partners) Inclusion of participatory approach into dayto-day services and practice across municipalities (partners) | New practical solutions leading to improvement to public services  |
|                                      | Small / regular<br>project | Common solutions to urban, rural, or urban - rural development challenges and obstacles*  * utilities provision, waste management, inclusion of migrants, entrepreneurship support and development,  | Improved practices regarding urban, rural, or urban-rural development challenges across municipalities (partners)  | New practical solutions leading to improvement to public services / New joint public services or digitalized public services |
|                                      | Regular project            | Synchronization or digitalization of existing public services (any kind of service provided by municipalities)   | Synchronized or<br>digitalized<br>(existing) public<br>services  | New joint public<br>services or<br>digitalized public<br>services  |



#### 7. IMPROVED PUBLIC SERVICES AND SOLUTIONS FOR THE CITIZENS

## Potential project examples (2/2)

| Partner organisation example   | Type of project                  | Example of projects   | Examples of potential results expected   | Result indicators targeted   |
|--|----------------------------------|---|--|--|
| Municipal<br>companies<br>providing<br>public<br>services<br>National or<br>regional<br>authorities<br>and<br>institutions | Regular project<br>Small project | Development of common / joint cross -border public services   | New joint public services or digitalized public services   | Municipal companies providing public services National or regional authorities and institutions                              |
|  |                                  | Participatory approach development for providing services to raise the quality and/or efficiency (planning, implementation, monitoring, or evaluation stage of the service) | Inclusion of participatory approach into day-to-day services and practice across institutions (partners) |  |
|  | Regular project                  | Synchronization or digitalization of existing public services (any kind of provided by institutions)  | Synchronized or<br>digitalized<br>(existing) public<br>services  | New practical solutions leading to improvement to public services / New joint public services or digitalized public services |
|  | Regular project                  | Development of common / joint cross -border public services   | New joint public services or digitalized public services   | New joint public services or digitalized public services   |



## Things to remember

- Focus your activities
- Focus your goals
- Do not try to cover too much
- The focus can be on services or solutions for citizens
- Aim for achieving a change
- Cross-border relevance and joint solutions





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# Write down your project idea to get feedback

www.centralbaltic.eu



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#### Project idea form

#### Central Baltic programme 2021-2027

Provide a short and concise description on the indicated aspects of the project idea. Avoid repeating same things under different questions. To get more information on the Programme content, please find a draft of the Programme Document from our website at www.centralbaltic.eu/for-applicants/key-documents/

| Indicative name of the project                  |  |  |  |  |  |
|---|--|--|--|--|--|
| Targeted Programme Objective                    |  |  |  |  |  |
| □ PO 1: More exports by SMEs                    |  |  |  |  |  |
| □ PO 2: More new scaled-up growth companies     |  |  |  |  |  |
| PO 3: Joint circular economy solutions          |  |  |  |  |  |
| □ PO 4: Improved coastal and marine environment |  |  |  |  |  |
| PO 5: Decreased CO2 emissions                   |  |  |  |  |  |
| PO 6: Improved employment opportunities         |  |  |  |  |  |
| ☐ PO 7: Improved public services                |  |  |  |  |  |
|   |  |  |  |  |  |



## Get in touch with us!

- 1. More exports by SMEs
- 2. More new scaled-up growth companies
- 3. Joint circular economy solutions
- 4. Improved coastal and marine environment
- 5. Decreased CO2 emissions
- 6. Improved employment opportunities on labour market
- 7. Improved public services and solutions for the citizens

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www.centralbaltic.eu



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