

Central Baltic Programme





Agenda, 3 September

- 13:00 13:05 Welcome
- 13:05 13:40 Project implementation
- 13:40 14:15 Results and outputs in project implementation
- 14:15 14:30 Break
- 14:30 14:45 Project steering group work and role in the project implementation
- 14:45 15:20 Project communication
- 15:20 15:30 Project implementation quiz
- 15:30 15:50 State Aid
- 15:50 16:00 Closing of the day



Agenda, 4 September

- 13:00 13:05 Welcome
- 13:05 13:40 Jems practicalities and activity reporting
- 13:40 14:15 Eligibility and financial reporting
- 14:15 14:30 Break
- 14:30 15:05 Eligibility and financial reporting
- 15:05 15:15 Project implementation quiz
- 15:15 15:30 Project modifications
- 15:30 15:50 Project closure and duties after the project ends
- 15:50 16:00 Closing of the day



Central Baltic Programme





Programme Principles

- Focused, result oriented and measurable
- Clear cross-border added-value
- Simplifications and cost efficiency



Result orientation

Achieving changes together => cross-border partnerships

Programme objective - Result indicator - Target value

The change targeted together!

- Projects are the only means to achieve programme results
- => the projects with the best impact, realistic implementation plan and strong partners have been chosen

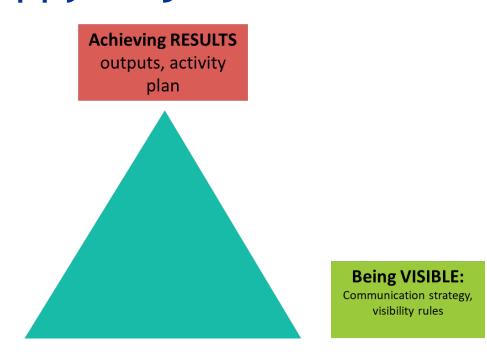


Being ELIGIBLE:

Budget, costs,

procurements, reporting

"Happy Project World"





The Lead Partner role



- Lead partner is also a project partner
- Lead partner responsibilities originate from:
 - The programme manual
 - The guide for Project Implementation
 - The project activity plan (application form)
 - The subsidy contract
- Lead Partner delegates the tasks and obligations to the partners via Partnership Agreement(s)



Project implementation is a joint effort of all project partners

- Make sure that all partners understand the targeted results, their role and responsibilities:
 - √ Implementing activities
 - ✓ Using the budget
 - ✓ Disseminating and communicating
- Organise regular meetings to support the partnership
- Make sure all partners know where to get information about programme rules



Keeping the project on track during implementation

- Be aware, follow sequence of activities, project timeline, the use of budget
- Be informed and involved proactively in all activities be on top of the project!
- Project event quality and feedback from participants, stakeholders
- Organise a system of recording outputs and results
- Keep records on state aid Article 20A when relevant
- Keep the deadlines and set them also internally
- If a problem occurs, take initiative:
 - Talk to partners \rightarrow analyse the situation \rightarrow work out a solution
 - Contact the JS if needed



Follow the work plan

- Your project work plan guides you through the implementation
 - Activities
 - Deliverables
 - Deadlines
- Avoid drifting into a situation where the partners are working in their own corners
- Take a proactive approach towards the implementation of the whole project!



Communicate!

- Fluent communication ensures an active partnership and implementation
- Internal, external
- Be aware of other active projects in your sector
 - CB projects
 - Others, also national level
 - Any synergies?
 - Baltic Sea Region programme's Project Platforms







Focus on your key target groups

- The most important target groups have been defined in the application form
- They are the end users of your project results, and an important means to achieving sustainable results
- Have a tight focus rather than trying to provide something for everyone
- Adjust during the implementation if needed



Get feedback from the target groups

- Required by the programme
- Applies to events organised for the key target groups/end users
- Important for continuous improvement



Horizontal principles

- Equal opportunities and non-discrimination
- Equality between men and women
- Sustainable development

- Project contribution is defined in the application form
 - Contribution of project results to be reported
 - "Everyday" contribution



Project changes and modifications

- Small and technical or big and significant
- Plan well ahead
- Involve all project partners into modification discussions
- Communicate with your JS contact person



Meetings with the JS

- Annual meeting: initiated by JS contact person to cover all relevant aspects of project implementation
- A mid-term meeting about halfway through the project implementation between the JS contact person and the LP
 - Reaching the objectives, results, and outputs
 - Implementing the activities
 - Spending the budget
 - Project internal cooperation



Responsibilities after the project end

- Final report
- Feedback survey
- Report on result indicators one year after the project ends
- Sustaining project results and/or outputs
- Update your project webspace on the centralbaltic.eu website: a summary of the project's results and links to all outputs and results
- Fulfilling legal obligations related to maintaining documents and materials of the project
- Providing information to JS, MA and auditors upon request
- The Lead partner should not disappear after the project ends!



Support to projects

- Your Lead Partner
- Programme Manual
- Guide for Project Implementation
- Template files on the website or delivered directly
- Central Baltic programme events
- Your JS contact person
- www.centralbaltic.eu



Some common guidelines

- Be interested and active
- Follow the rules, but adapt to changes
- Focus on the big picture #cbresults
- Be nice and have fun; always and everywhere
- It's all about the commitment!

Quoted from a presentation by Ms. Minna Keinänen-Toivola from Satakunta University of Applied Sciences, an experienced project manager.



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Content

- Why results and outputs are relevant?
- What are result and output indicators?
- How to count and document indicators?
- How to report indicators?



EXPECTED RESULTS AND IMPACT

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Result indicator & target value

More impact?

PROGRAMME OBJECTIVE 1
More exports by SMEs

PROGRAMME OBJECTIVE 2

More new scaled-up growth companies

PROGRAMME OBJECTIVE 3

Joint circular economy solutions

PROGRAMME OBJECTIVE 4
Improved coastal and marine
environment

PROGRAMME OBJECTIVE 5
Decreased CO2 emissions

PROGRAMME OBJECTIVE 6
Improved employment
opportunities on labour market

PROGRAMME OBJECTIVE 7
Improved public services
and solutions for the citizens

As a result, the number of companies which achieve sales on distant markets.

As result, the number of companies which achieve scaled-up statuses (E.g. attract investment, develop new product or expand their team).

As a result, product and service cycles and chains are improved: less virgin materials used and/or less waste produced and/or more waste reused.

As a result, decreased loads of nutrients and other harmful substances to the Baltic Sea is reduced

As a result, **CO2 emissions are reduced** from intermodal transport nodes and areas.

As a results:

- number of **people (less competitive) with increased competitiveness** on labor market;
- number of organisations with applied additional anti-discriminator policies;
- number of people with increased entrepreneurship
 As a result:
- number of joint cross-border public services or digitalized public services,
- number of improved public services /small projects/



Increased turnover, profits, jobs, more taxes, more wealth....

Improved water, air quality, more biodiversity, less harm caused to environment....

Increased employment, decreased unemployment, lower social costs,...

Better integrated CB region, more efficient public sector, saved time, money by people,...



Result orientation

Programme objective - Result indicator - Target value

The change targeted together!

- Projects only means to achieve programme results => we intend to choose the projects with the best impact and realistic to implement by strong partners
- To achieve changes together => cross-border partnerships
- Each project must choose one Programme Objective only.



Intervention logic elements - terminology

MUST HAVE

GOOD TO HAVE

Programme Results

Programme Outputs

Deliverables

Activities

Other Results

Project Outputs

Outcomes

•••

 Be aware that describing and reporting programme outputs goes via project outputs under Work packages section!



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From Outputs to Results to more Impact

- Outputs "milestones" on the way towards results or relevant achievements to count all over Europe
- Results measurable realistic achievements towards impact => Impact models

• Impact after results - expected socio-economic impact to follow

Sustainability - PO and project specific



Indicators' logic

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Result Indicators:

PO 1 - PSR1 - companies with sales

PO 2 - PSR2 - companies scaled-up

PO 3 - PSR3 - improved CE chains

PO 4 - PSR4 - improved load sources

PO 5 - PSR5 - improved transport areas, nodes

PO 6 - PSR6, PSR7, PSR8 - people, organisations

PO 7 - RCR104 public services, solutions

Output Indicators:

PO 1 - RCO4, RCR4 - participating companies, innovations

PO 2 - RCO4 - participating companies

PO 3 - RCO81, RCO84 - participants, pilot actions

PO 4 - RCO81, RCO84 - participants, pilot actions

PO 5 - RCO81, RCO84, PSO1 - participants, pilot actions, targeted nodes, areas

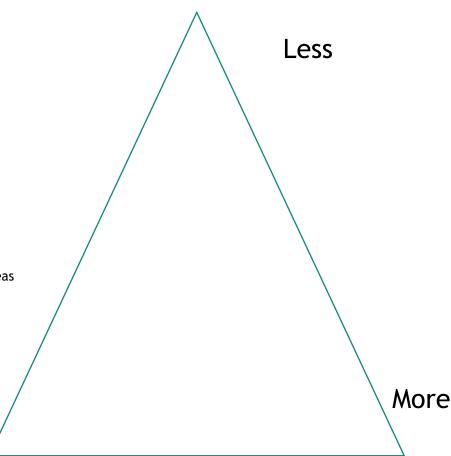
PO 6 - RCO81, RCO81* - participating people, organisations

PO 7 - RCO116 - developed solutions

The target groups:

- PO 1 mature SMEs
- PO 2 new growth companies
- PO3 people, companies, communities
- PO 4 people, companies, communities
- PO 5 people, companies
- PO 6 less competitive people, organisations

PO 7 - people





Indicator descriptions, Fiches and templates

In Programme manual under each programme objective section

Fiches as Programme Manual Annex 2 - starting from p 115

Each Indicator has a Fiche



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Fiche - PO 6 - PSR6

Row ID	Field	Indicator metadata					
1	Indicator code	PSR6, PSR7, PSR8					
2	Indicator name	PSR 6: Number of people with increased competitiveness on labor market					
		PSR 7: Number of organisations with applied anti- discriminatory policies					
		PSR 8; Number of people with increased entrepreneurship					
3	Measurement unit	PSR 6, PSR 8: People					
		PSR 7: Organisations (incl. companies)					
4	Type of indicator	Programme Specific Result Indicators					
5	Baseline	0					
6	Milestone 2024 (as 31.12.24)	not required					
7	Target 2029 (as 31.12.29)	1) 400 (10 projects in average each achieves 40)					
		2) 75 (5 projects in average each achieves 15)					
		3) 150 (10 projects in average each achieves 15)					
8	Priority	P 3 Improved employment opportunities					
9	Programme Objective	PO 6 Improved employment opportunities on labour market					
10	Definition and concepts	There are 3 distinct focuses within this Programme Objective and therefore 3 programme specific result indicators are needed.					
		The target values and achievements of the 3 result indicators are aggregated separately. PSR 6 and PSR 8 can be aggregated together.					
		Less competitive groups within society: including young people under 25, people in pre-retirement, retired people, refugees, and people with special needs and other less competitive groups.					
		People with increased competitiveness: work contract achieved; work affiliation achieved; new qualification gained, certificate proving the completion of study programme; actively jobsearching.					
		Companies with anti-discriminatory policy applied: policy prepared, approved and applied.					
		People with increased entrepreneurship: successful completion of complex entrepreneurship programme.					

		We count unique individuals and companies as the ones which reach required new statuses.							
11	Data collection	MA monitoring system. Separate requests by JS when relevant.							
12	Time measurement	1 year (12 months)							
13	Aggregation issues	For all 3 components of the indicator the aggregation is applied separately. Aggregated as 3 separate numeric values on programme level.							
14	Reporting	Annually from 2nd full year of implementation and after the project ends in final report.							
15	•	References							
16	Corresponding corporate indicator	Not applicable							
17	Notes								
18	1	Examples:							



PO 1 results and outputs

PSR1 - Companies with achieved sales and contracts to new markets

RCO4 - Enterprises with nonfinancial support

RCR04 - SMEs introducing marketing or organisational innovation

PO 1 integrated template for documenting outputs and results



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Outputs and results reporting Templates?

www.centralbaltic.eu





Central Baltic Programme

Home Programme - For applicants - For projects -

For projects / Documents for projects

Templates to follow-up the project progress

Output and result indicator templates for Programme Objectives

Template(s) to support the calculation of output and results indicator contribution accumulation.

PO1 Output and result indicators template

Download

PO2 Output and result indicators template

Download

PO3 Output indicators template

Download

POS Output indicators template



Central Baltic Programme

PO 1 integrated template for documenting outpu and results





Enterprises with non-financial support

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Programme Objective 1 - More exports by SMEs

CB00009	CB00009								
DREAMEXP	DREAMEXPORT								
s		1							
Supported enterprises 0 Including Medium									
Including Small 0 Including Large									
Marketing or organisational innovation introduced by SM									
Ashieved sales and contracts to new markets									
	DREAMEXP S 0 0 tional innova	DREAMEXPORT S 0 Including Medium 0 Including Large tional innovation introduced by SM							

Partner role / number	LP
Partner name in English	Export Agency Foundation

Fill in the information with participation of organisa One company may participate in several project act The template should be filled in continuously and b Information from this template will be filled into Je Where information about results is collected, the fi

	Activity 1	Activity 2	Activity 3	Activity 4	Activity 5	Activity 6	Activity 7	Activi	Marketing or orga	anisational innovation	Sales and contracts to new markets	
PARTNER	10.2023	11.2023	[Date]	[Date]	[Date]	[Date]	[Date]	[Dat	Marketing or	Which marketing or organisational innovation has been	Achieved sales	In which new markets sales and contracts have been
ACTIVITIES	Turku	Tallinn	[Location]	[Location]	[Location]	[Location]	[Location]	[Locat	organisational			
71011112	Training	g Training	[Activity	[Activity	[Activity	[Activity	[Activity	[Acti		new markets	achieved?	
			name]	name]	name]	name]	name]	nam		(Max 100 characters)		(Max 100 characters)

1	OY Cosmo							765			
Petteri Koskinen	x										
Laura Mäkelainen		x			-				No	No	
[Insert participant name]											
[Insert participant name]											
[Insert participant name]											



PO 2 results and outputs

PSR2 - Number of scaled-up new growth companies

RCO4 - Enterprises with nonfinancial support

PO 2 integrated template for documenting outputs and results



PO 3 results and outputs

PSR3 - The number of improved product/service cycles/chains

RCO81 - Participations in joint actions across borders

RCO84 - Pilot actions developed

PO 3 template for documenting outputs (RCO81)



PO 4 results and outputs

PSR4 - The number improved urban and agricultural load sources

RCO81 - Participations in joint actions across borders

RCO84 - Pilot actions developed

PO 4 template for documenting outputs (RCO81)



PO 5 results and outputs

PSR5 - Improved intermodal transport nodes and transport areas with CO2 reductions

RCO81 - Participations in joint actions across borders

RCO84 - Pilot actions developed

PSO1 - The number of projects targeting intermodal transport nodes and areas

PO 5 template for documenting outputs (RCO81)



PO 6 results and outputs

- PSR6 Number of people with increased competitiveness on labour market
- PSR7 Number of organisations with applied additional antidiscriminatory policies
- PSR8 Number of people with increased entrepreneurship
- RCO81 Participations in joint actions across borders (the organisations)
- RCO81 Participations in joint actions across borders (the individuals)
- PO 6 templates for documenting outputs and results (3 templates)



PO 7 results and outputs

Results:

RCR104 - Solutions taken up or up-scaled by organisations

Outputs:

RCO116 - Number of jointly developed solutions

PO 7 template for documenting outputs and results (RCR104, RCO116)



When and how to report indicators achievements?

- Outputs starting with period 2 report => period 4 report => period 6 report/last report
- Results starting with period 4 report => period 6 report/last report,
 1 year after the project ends
- In Project report. There are no numeric fields in partner report for that
- LP consolidates data and enters into Project report relevant field
- ! Reported outputs and results achievements should match with data in recording template



Reporting outputs in project report

Central Baltic Programme

Project report identification

Work plan progress

Project results & Horizontal prin...

Work plan progress

Programme output indicator PO101: Enterprises with nc

Work package 1

Delivery Period

Period 6, month 31 - 36

Target Value

Achieved in two last reporting periods 90,00 19,0

eriods Cumulative value

19,00

Project report period 2 in Jems

Progress towards outputs

The project's second-period activities engaged a total of 19 companies (10 Estonian and 9 Finnish).

PO 1 outputs and results reporting template

Supported enterprises	19		
Including Micro	11	11 Including Medium	
Including Small	5	Including Large	2
Marketing or organisation	0		
Achieved sales and contr	0		

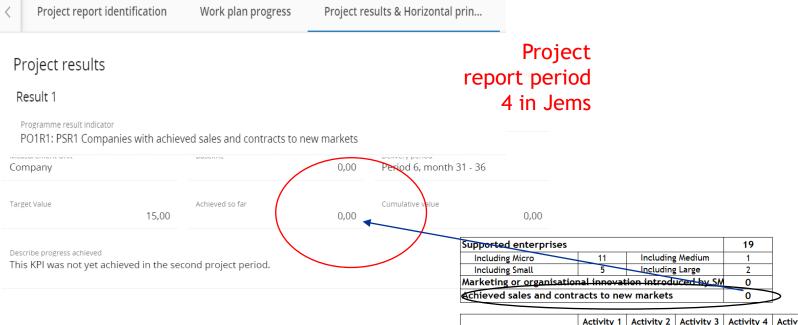
Fill in the information with pa One company may participate The template should be filled Information from this template Where information about resu

PARTNER
ACTIVITIES

•	Activity 2	Activity 3	Activity 4	Activity 5	Activity 6	Activity 7	Activ
20- 21 00 23 Tattinn,	22/11/2023	30/11/2024	27/03/2024	03/04/2024	16- 19 04 24 Amsterdam	13/05/2024	[Da
Tallinn,	Unline,	Untine,	Hilsinki,	Untine,	Amsterdam	Helsinki,	[Loca
Estonia	Helsinki	Helsinki	Finland	Helsinki	the	Finland	LLOC
				BF UAE		KSA	



Project report - reporting results



PO 1 outputs and results reporting template Fill in the information with pa

Fill in the information with pa One company may participate The template should be filled Information from this templat Where information about resu

	Activity 1	Activity 2	Activity 3	Activity 4	Activity 5	Activity 6	Activity 7	Activ
	71 NG 73	22/11/2023	30/11/2024	27/03/2024		10 04 74	13/05/2024	[Da
PARTNER	Fstonia	Untine, Helsinki	Untine, Helsinki	Finland	Untine, Helsinki	Amsterdam the	Heisinki, Finland	[Loca
ACTIVITIES					BF UAE		KSA	



Support and guidance

Programme manual with Annexes

- Guide for Project implementation
- CB website "Documents to follow-up the project progress"
- https://centralbaltic.eu/for-projects/documents/
- JS contact person







Roles in the implementation

- Lead Partner principle
 - The LP has the overall responsibility, ensures the timely and correct implementation of the project
- Project Partners fulfill their part of the project activities, actively participate in cooperation
- A Project Steering Group must be set up
- People who get their salary from the project should not be SG members
- Project staff participates to SG meetings as internally agreed



Focus on results

- The Steering Group should keep in mind that results (achieving the change) should always be the main focus during project implementation - joint implementation!
- Programme output and result indicators' target values should be achieved
- Follow the work plan as a tool for achieving results
 - Reasonable flexibility about activities and deliverables



Project Steering Group (1)

- Monitor and steer the project to meet the targets/objectives set in the project application
- Support the project in consulting and acting in an advisory function towards key stakeholder and/or end users
- Support and advise the project in challenging situations
- The Steering Group can propose changes to the implementation of the project



Project Steering Group (2)

- Considers the Programme's Anti-Fraud policy and needed actions of the project to fulfil it
- Participates in the planning of information activities and spreading information about the project and its results
- Handles project modifications before the lead partner submits the material to the Joint Secretariat/Managing Authority
- Approves the project final report
- Fees or compensation are not eligible for SG members







Agenda What do I have to remember about project communication?

- 1. Key requirements
- 2. Project Webspace
- 3. Communicating my project

- 4. Programme support
- 5. Quality of project events
- 6. national Contact Points

Communication requirements

Use the Interreg logo

prominently on all public and participant facing communication materials

Display a poster

(minimum A3 size) at each project partner's premises, visible to the public

Display a durable plaque or billboard visible to the public

For projects with a total budget over 100,000 EUR, display it when physical operations involving physical investments starts or purchased equipment is installed

Use the Project webspace for communication

do it regularly and link back to your page

Communicate about your project

tell about why your project is needed and what will it achieve





Important: one project logo

In a nutshell:

You have only one project logo (Interreg).



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ProjectAcronym





Which Interreg logo do I have to use?

Use one of the Interreg logo versions across Use one your project materials. We recommend using vour project logo.

Co-funded by Interreg the European Union **Central Baltic Programme**

Show clearly Feature your logo prominently: on the front page of publications, position at the top of the website, and ensure visibility without scrolling.



ProjectAcronym



Reminder: use of supplementary visuals

Together with your Interreg logo, you can incorporate visuals and labels to enhance your project's communication if they add value.

No need to measure the EU emblem's size compared to other logos: Ensure other logos do not overshadow the EU emblem (the flag).



Managing (partner organisation) logos

 Measure the width or height of the EU emblem to meet the minimum size requirement in comparison to other logos.







Using (partner) organisation logos

Ensure the <u>EU emblem</u> meets the minimum size requirement in width or height compared to other logos.

Example below







In a nutshell

Simply put, there's only a single official project logo (Interreg).

Any visual elements used in your project, other than your official logo or ohter organisation logos, are considered diverse visual elements, not additional logos.

Be creative while ensuring the Interreg logo with the EU emblem is prominent and easily distinguishable.

Requirements: where to find?

Programme Manual 5.0

Guide for Project Implementation 3.0

Project logos are available on the website.



EXAMPLES

Showcasing project logos on social media and other materials



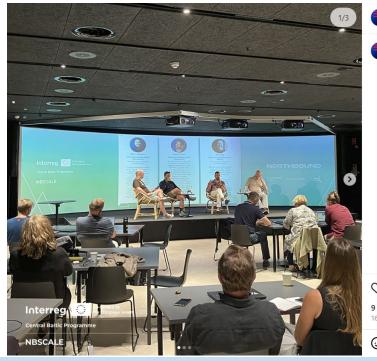
Examples: On social media

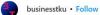






Examples: On social media





businesstku Another great #NorthboundScaleups meetup this week 🛠

The collaborative effort between FI Business Turku, SE Movexum and EE Tehnopol has already guided dozens of scaleups on an intensive journey towards their first international target markets - with proven results!

This year we're fostering the growth of these high-potential companies:

Albus Care, Amplon, Crespect, Dealpotential, Gruff, Livful, NAICC, Patternsform, Phishbite, Rotazion, T&S Engineering Intelligence, Taiko, Wellgo Health, and VSHN Application Operations Marketplace.

The latest two-day event in Turku consisted of sessions on Target Market Analysis & Competitor Analysis by Antti Apunen, Successful Market Entry by Oki Tåg, as well as an engaging B2B Sales Keynote Panel featuring Eero Juvonen, Teemu Tervo and Oki Tåg. Thanks to all the speakers, and most importantly, the companies from the three countries working side by side on achieving their goals. Next stop: Gävle in October! se

Business Turku's services help you find funding opportunities,









9 likes

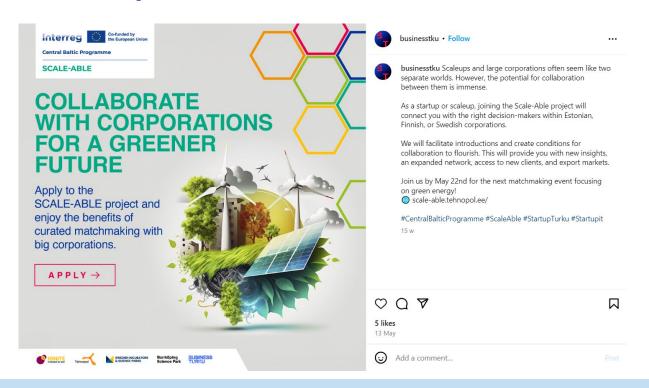
16 August



Add a comment...

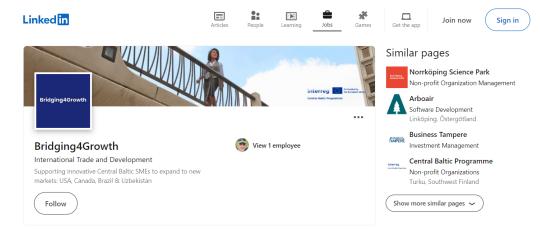


Examples: On social media





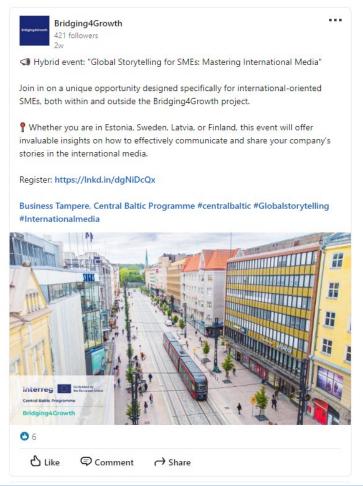
Examples: On social media



About us

Bridging4Growth is an EU-funded growth project running between 2023 to 2025 to increase exports of smart solutions from the Central Baltic region to a selection of new markets outside the EU.

If you are a growth-oriented SME within the Central Baltic region addressing Global Sustainability Goals you are welcome to apply for a spot in the Bridging4Growth programme. We are looking for innovative







Welcome to the #BalticReed project page! The project aims to improve the state of the Baltic Sea by long-term nutrient reductions from coastal waters with reed harvesting, and complements land-based measures by restoring coastal ecosystems. In collaboration with commercial stakeholders, the BalticReed project will analyze the main bottlenecks and opportunities for commercialization of reed-based value chains and products.

The partners in the project are John Nurmisen Säätiö, ELY-keskus - Centre for Economic Development, Transport and the Environment, Arcada University of Applied Sciences, Álands Landskapsregering, Länsstyrelsen Östergötland and Race For The Baltic. The project is funded by the EU's INTERREG Central Baltic programme, which finances cross-border cooperation projects to improve the state of coastal and marine environment.

Read more about the project on the Central Baltic project website: https://lnkd.in/ds9jkZhj

#BalticSea #reed #PhragmitesAustralis #Interreg #nutrients #circular #business #development







421 followers 2w

Exciting news from 10LINES! 20 us

○ © ○ 72 · 9 Comments

We are happy to share that 10Lines has secured a major sales contract with a U.S. striping company. Their autonomous pavement marking robots are boosting productivity by 7X!

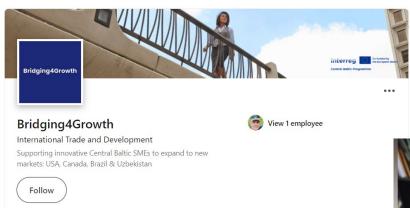
This was made possible through the program with great support and mentorship from U.S mentor Eric Butterwick. Read more in our interview with 10Lines here: https://lnkd.in/dmQcqUNF

Central Baltic Programme #centralbaltic #salescontract #USmarket





More examples







11 likes • 22 followers



On other materials







2.

2. Project Webspace

What about the Project Webspace?





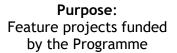




2. Project Webspace

Introduction to the Project webspace







Dedicated space: Each project has its webspace



Visibility: For your project and its results during and after project closure



All 25 new projects

have it!

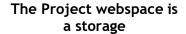




2. Project Webspace

Importance of Active Project Communication







Actively share information about your project beyond the webspace



Regular updates and outreach improve project visibility



Use social media, newsletters, and events alongside the webspace



2. Project Webspace

Project webspace online training



Time: 10 September at 13:00 (EET)



Participants: Anyone from the project can join, ideally for the person responsible for project communication.



Focus: Technical training for working in the Project webspace.



Keep in mind!



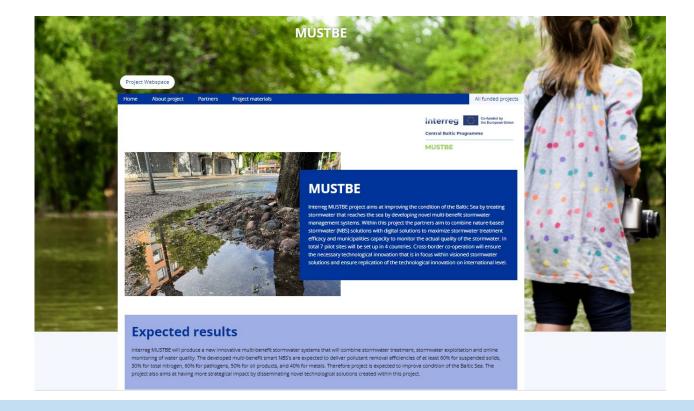
Appoint someone to work with your Project webspace!



Agree where do you keep the username and password

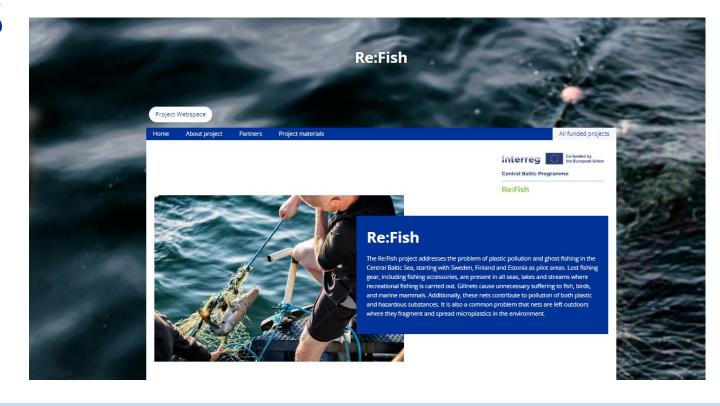


EXAMPLES Home



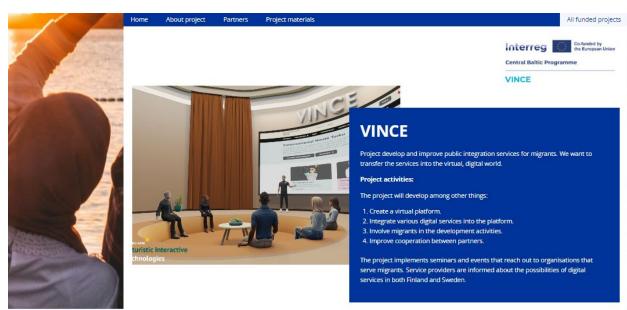


EXAMPLES Home





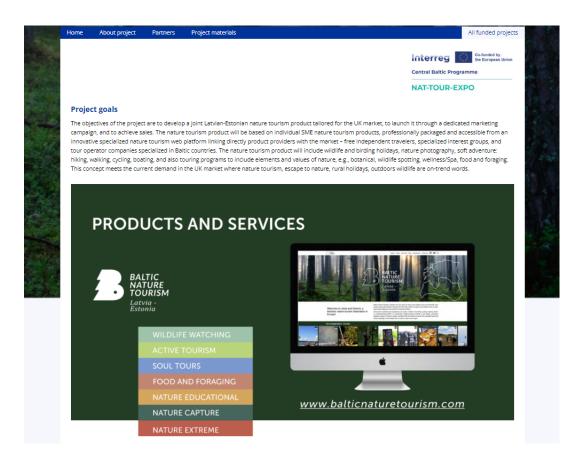
EXAMPLES **Home**





EXAMPLE

About project NAT-TOUR-EXPO

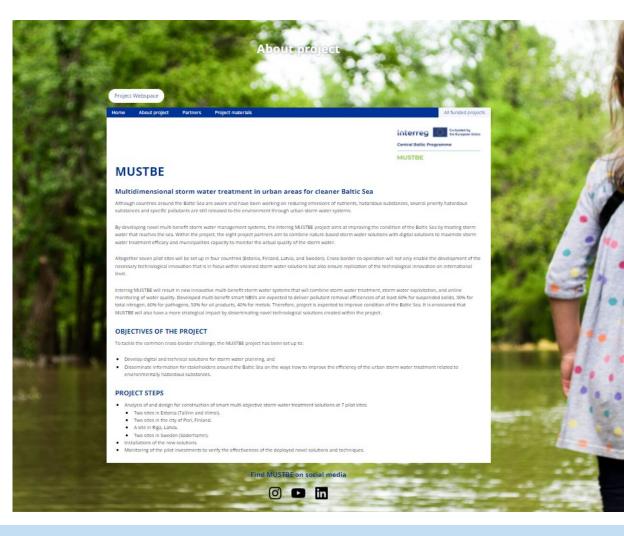






About project MUSTBE







About project Bridging4Growth



Why B4G?

Bridging-Growth was born out of a simple yet critical realization – many Small and Medium-sized Enterprises (SMEs) have immense potential to thrive on a global scale, but they often face formidable barriers when trying to tap into international markets. The challenge lies in the lack of resources, expertise, and guidance. Our project sets out to address this issue head-on by serving as a catalyst for SMEs' international expansion.

Our main focus is squarely on SMEs, the lifeblood of our project. We are committed to providing them with the knowledge, mentorship, and resources they need to successfully navigate the complexities of international growth. Our mission is clear – to witness 20 SMEs secure concrete sales contracts in new markets by the end of our project. This achievement represents more than just numbers; it signifies the growth and sustainability of these businesses, which, in turn, contributes to regional economic development.

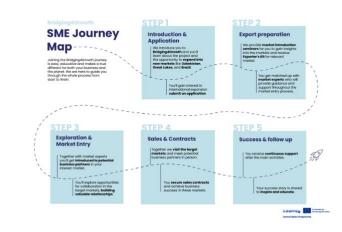




About project Bridging4Growth



Your journey, step by step







About project SocEntYouth

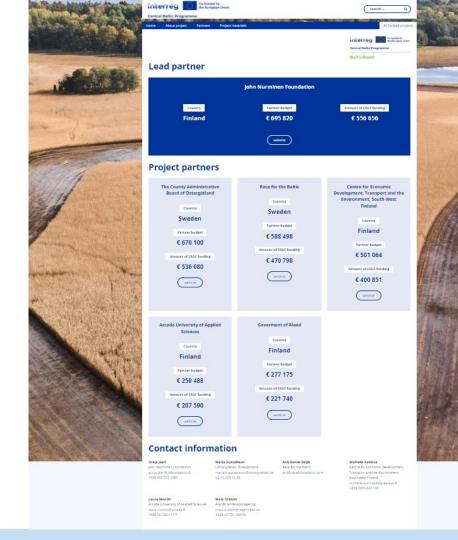






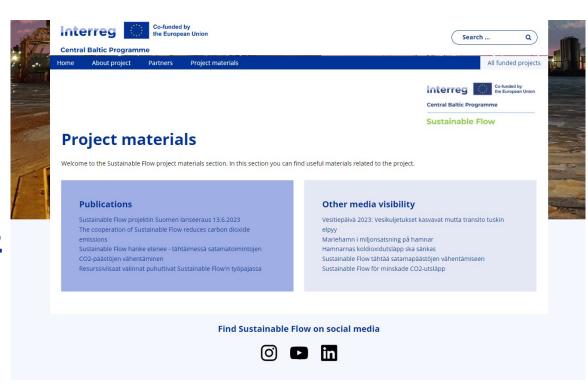
Partners BalticReed

2. Project Webspace





Project materials Sustainable Flow





2. Project Webspace

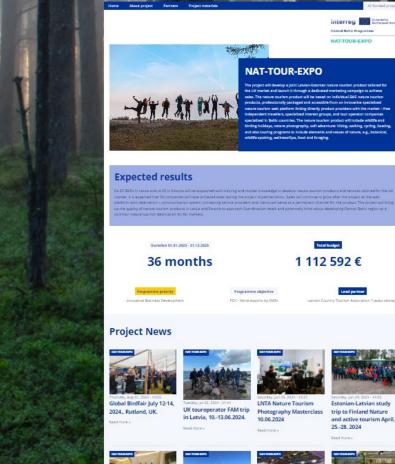


EXAMPLE

News NAT-TOUR-EXPO

2. Project Webspace







Embassy, London, UK. 18.04.2024.



Nature Tourism SME's Visit in Tallinn and Soomaa 11,-12,03,2024.



Copenhagen, 20.02.2024.





What's new in 2024? #BalticNatureTourism



EXAMPLE

News INGOs

2. Project Webspace

Project News



Fnday, Feb 23, 2024 - 14:31 Matchmaking SMEs with the UN, Red Cross, and other NGOs

Read more +



Wednesday, Jan 10, 2024 - 10:55 Introducing UN Organizations video series

Read more »



Wednesday, Jan 10, 2024 - 09:45

Do Good, Do Business
podcast #2: SME Guide for
the Humanitarian Sector

Read more »



Friday, Dec 08, 2023 - 12:43 RISE webinar video: How to win bids from nongovernment organizations

Read more »



Thursday, Nov 16, 2023 - 13:33 Do Good, Do Business podcast #1: Lunette's guide to UN tenders

Read more »



Tehnopol webinar video: Promoting exports to international NGOs

Read more >











Find INGOs on social media











EXAMPLE

News and Events Re:Fish



Project News



Tuesday, Jun 18, 2024 - 10:38
Estonian partner beachcleaning events were showed in popular science broadcast "Osoon"

Read more »



Thursday, Apr 11, 2024 - 15:43

Beach clean up event in Audru beach, Pärnu

Read more »



Thursday, Mar 21, 2024 - 16:14

Keep Sweden Tidy at the
Sportfishing Fair in

Jönköping
Read more »



Thursday, Feb 22, 2024 - 14:51

Re:Fish at Vene 24 Båt

Fair

Read more »

Project Events



13.05.2024 - 16.05.2024

Dragging operations on Finnish coast started in May

Read more »



16.06.2024 - 16.06.2024

Clean-up in Nyköpingsån, Sweden

Read more »



07.06.2024 - 09.06.2024

International Sportsmen's Fair held in Riihimäki

Read more »



22.09.2023 - 22.09.2023

Presentation about the implementation at Kliimaministeerium in Estonia

Read more »





Partner logos NBSCALE Ce4Re



















Find NBSCALE on social media























Gallery

Gallery





















Clear. Then what?



How will we support you?

We will multiply your messages

- Project webspace (add your social media)
- Your social media

Let us know if something happens

Inform your Contact person at the JS

Social media channels the programme uses

Facebook

X (Twitter)

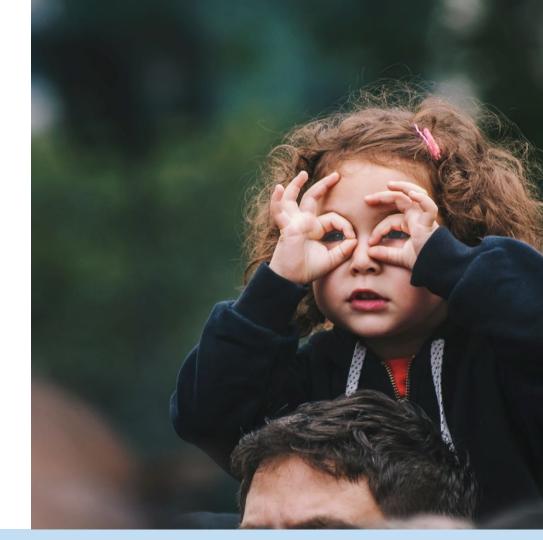
LinkedIn

Instagram



What about project events?

5. Quality of project events



How to ensure quality of your events?

Collect feedback from participants at events that are organised for the end users of your planned project results.

Ensure that all participants have signed the participant list.

You should be able to provide an overview of participant feedback from your relevant events, should your JS contact person ask for it.



Cherry on the cake - national Contact Points





Support from national Contact Points



Support you in communications activities on national level

Participate in project events

Stories to last



What's next?

Review if you have it all covered:

- Requirements
- Roles and responsibilities
- Follow-up

Think of your next steps:

- What can you do more?
- Who will do it?







CB Programme uses GBER scheme

- General Block Exemption Regulation
- Commission Regulation (EU) 651/2014 of 17 June 2014, amendment 2023/1315 of 23 June 2023
- Articles 20 and 20a: aid for undertakings participating in European Territorial Cooperation project
- Art. 20: max 2.2 million € to the partner per project
- Art. 20a: max 22 000 € to non-partner beneficiaries per project



GBER in projects

- State Aid relevance is mentioned in the Subsidy Contract § 2.
- Article 20 applies to project partners (direct state aid)
- Article 20a applies to final beneficiaries (state aid to third parties) of the project.
- NB! Support to SMEs, not to natural persons participating in project activities.



GBER Article 20 limitations

If the subsidy is granted under the GBER Article 20:

 project partner can not use available national co-financing sources because maximum support rate can not exceed 80%,

the refundable VAT is not eligible.

No reporting from project/partners needed.



GBER Article 20a

- Article 20a is mainly used in business development (PO 1 & PO 2) projects to support target group SMEs. But it may apply for some other projects as well, if SMEs are foreseen as a final beneficiary.
- Relevant project partner has to record amounts of granted subsidy to avoid exceeding the maximum allowed limit (22 000 € per SME).
- No need to add in the partner report. Has to be provided upon request.



Aid granted under the General Block Exemption Regulation (GBER) Article 20a to an undertaking per project

Central Baltic Programme

Project id	CB0001111	Partner role / number	PP2
Project acronym	Uhhuuu	Partner name in English	Nice Organisation

2	Total number of undertakings receiving aid

This document is used to record aid granted to "third parties" / end beneficiaries of the project. It is not used to record aid to a project partner.

For each company that has participated, you should create an entry. Record for each participating company the date and activity they have participated in and the aid received through the activity.

NB! Maximum aid limit to an undertaking per project is EUR 22 000.

1	OY Siim	Total aid granted:	② 2,500.00 €
1	Training	0507.12.2023	500.00€
2	Trade fair	12.01.2024	200.00€
3	Consultation	14.04.2024	600.00€
4	[Insert activity name]	14.05.2024	1,200.00€
5	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
6	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
7	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
8	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
9	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
10	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
11	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
12	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
13	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
14	[Insert activity name]	[Insert date of activity]	[Add amount of aid]
15	[Insert activity name]	[Insert date of activity]	[Add amount of aid]

2	AS Tool	Total aid granted:	22,850.00 €
1	Consultation service	01.06.2023	1,000.00€
2	Participation in trade fair	13.10.2023	350.00€
3	Training	2021.05.2024	500.00€
4	Different events	21,26,28.06	21,000.00€
5	[Insert activity name]	[Insert date of activity]	[Add amount of aid]



Cost calculation

- Cost of the service provided to the beneficiary SME
 - cost of the consultant services
 - cost of participation fees on fairs/exhibitions
 - cost of travel
 - etc.
- Expenditures made for organising training divided per participant
- The amounts of aid given should be in correlation with the planned budget







Aims of this session

Get to know reporting requirements (and reporting section of «Jems»)

Get familiar with activity reporting information requirements

1

Session on output and result indicator reporting requirements held on September 3

Separate session on eligibility and financial reporting to follow

8

Please follow **Guide for Project Implementation** for comprehensive guidance



Topics we will cover today

Reporting overview

User privileges (access to reporting)

Contracting section and Project managers

Project reporting schedule

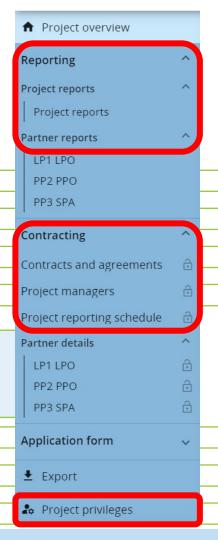
Types of reports

- Partner reports
- Project reports

Activity reporting (Work plan progress)

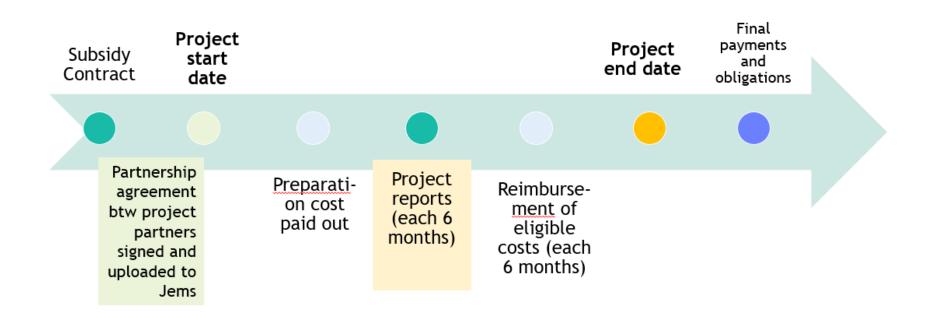
Reporting tips

What else should there be known





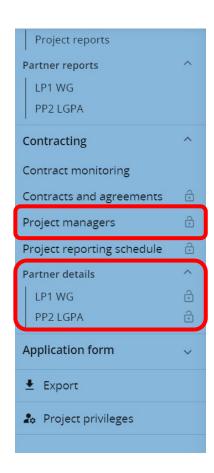
Project implementation and reporting timeline





Preparation costs

- Paid after Subsidy Contract is signed
- To receive the payment
 - Jems Partner details in Contracting section should be filled in
 - Bank details of lead partner
 - Location of documents
 - Financial identification document needs to be filled in, signed and submitted (attached in Jems)
- Project managers section to be filled in
 - Project manager
 - Financial manager
 - Communication manager



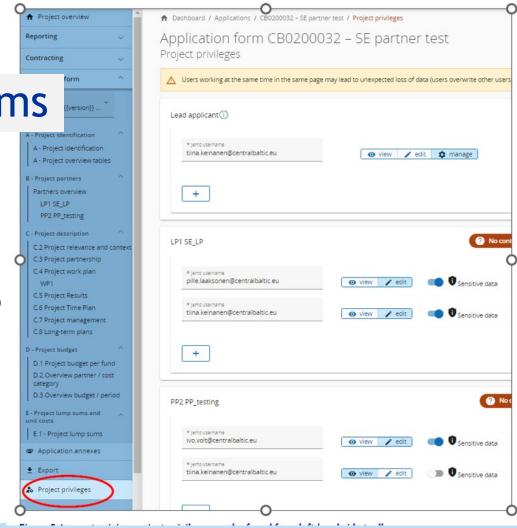


- Reporting is done in the e-Monitoring System called Jems.
- Jems is jointly developed by and for Interreg programmes
- Each programme can (to an extent) customise the system based on their needs
- Jems is a web-based application that is used with a web browser.
- Jems can be accessed through the Programme website as well as directly at: https://jems.centralbaltic.eu/



User privileges in Jems

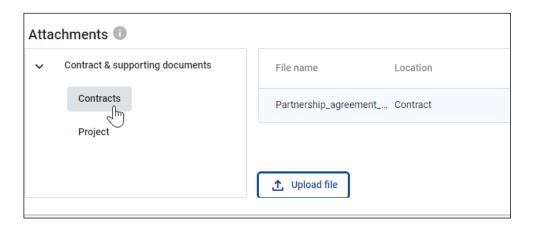
- Each partner must register to Jems to be able to access the reporting.
- After that, the lead partner with manage rights must give user rights for each partner for reporting, including lead partner itself.
- Add email address of registered user who will fill in reports Jems under each partner.
- Lead partner Jems user should add his/her username under each partner with "view" rights for being able to see partner reports.
- Lead partner must not have access to sensitive data in partner reports.





Contracting and Project managers

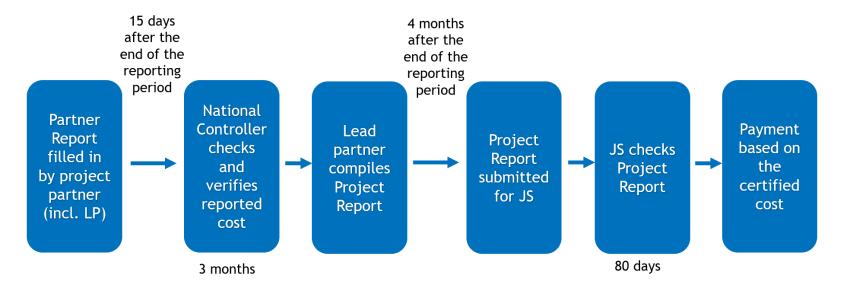
- Lead partner fills in the requested information.
- Partnership Agreement(s)
 must be attached by the
 lead partner before the
 submission of the first
 partner reports
- The lead partner fills in the contact information for the Project manager, Financial manager and Communication manager.



Please do inform your JS contact person in case project manager is to change



Reporting procedure



NB! Both partner and project level reporting are done bi-annually, one reporting period being six months.



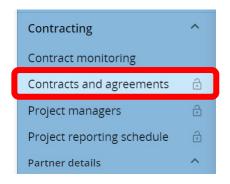
Reporting schedule

Project start date 01.04.2023
Project duration in months 36

Number of periods 6

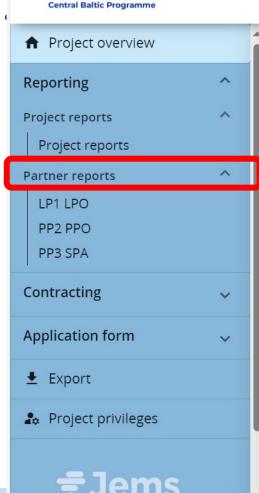
Preparation costs will be paid to the project after the subsidy contract has been signed and latest with the report of the first period.

Period number		Period Start date	Period End date	Deadline for submission of Partner Reports to National controllers	Deadline for submission of Project Report to Joint Secretariat by LP
Period n¤	1	01.04.2023	30.09.2023	15.10.2023	31.01.2024
Period n¤	2	01.10.2023	31.03.2024	15.04.2024	31.07.2024
Period n¤	3	01.04.2024	30.09.2024	15.10.2024	31.01.2025
Period n¤	4	01.10.2024	31.03.2025	15.04.2025	31.07.2025
Period n¤	5	01.04.2025	30.09.2025	15.10.2025	31.01.2026
Period n¤	6	01.10.2025	31.03.2026	15.04.2026	31.07.2026



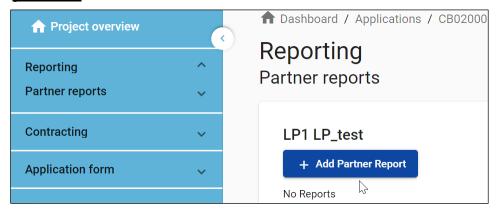
NB! Reporting schedule for each project is to be found under Contracts and agreements in Jems





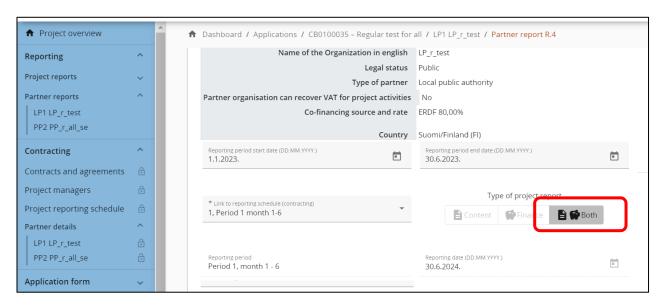
Report types (1/2)

- Partner report
 - Each partner (including the lead partner) fills in their partner report.
 - In the partner report, the partner reports
 the activities they have implemented, and
 the related costs made during the reporting
 period





Report identification (1/2) Partner report



Start filling in your partner report by adding reporting starting and ending date and selecting the correct reporting period

NB! Make sure that the dates are correct since it affects the eligibility of the reported costs.



Report identification (2/2)

• In Partner report fill in the 'Summary of partner's work in reporting period', possible 'Partner problems and deviations,' and involvement of 'Target groups'.

Summary of partner's work in reporting period

Please describe your progress in this reporting period and how this contributes to other partners' activities, outputs and deliverables delivered in this reporting period.

Partner problems and deviations

If applicable, please describe and justify any problems and deviations including delays from the work plan presented in the application form and the solutions found.

Enter text here
No problems

Target groups

In the table below you will see a list of target group you indicated in the application form. Please explain which target groups you involved, in what way and to what extent.

Target Group	Description of the target group involvement
Local public authority	Enter text here ggd
Interest groups including NGOs	Enter text here gdgf



Work plan progress / Partner report

- Give information about the work progress according to the work packages defined in the application form.
- First give a short summary of your activities under the selected work package.
- Describe the progress of each implemented activity and attach the evidence document to deliverables and outputs.
- It is recommended that the evidence documentation is attached in pdf format. If there is a need to attach more than one document per deliverable or output, zip file can be used.



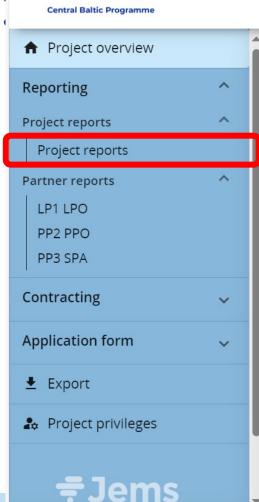


Partner Report / other sections

 Evidence and deliverables on what has been achieved

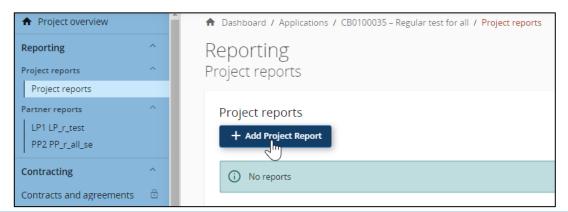






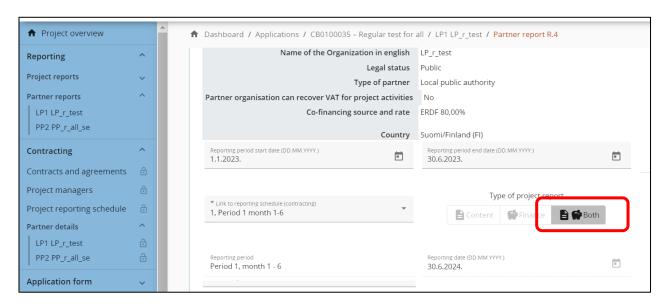
Report types (2/2)

- Project report
 - The lead partner prepares and submits the project report based on the partner reports that have been certified by the National Controller
 - Provides an overview of the project as a whole
 - The content and the attachments are not automatically transferred from partner reports





Report identification (1/2) **Project report**



Start filling in your partner report by adding reporting starting and ending date and selecting the correct reporting period

NB! Make sure that the dates are correct since it affects the eligibility of the reported costs.



Report identification (2/2)

• In Project report fill in the 'Highlights and main achievements', possible 'Partner problems and deviations' distinguishing between deviations from work pan and deviations in spending rate, as well as involvement of 'Target groups'.

Highlights of main achievements
Please describe project progress up to now including specific objectives reached and main outputs delivered by highlighting also the added-value of the cooperation. The summary should highlight main achievements, be interesting and understandable for non-specialists.
Partner problems and deviations
If applicable, please describe and justify any problems and deviations including delays from the work plan presented in the application form and the solution found.

If applicable, please any deviations in the spending profile compared to the amounts indicated in the application form.



Work plan progress / Project report (1/3)

Progress - Please explain the overall progress of the work package and how the partners were involved and contributed to the overall progress.



Project specific objective and communication objective - Please explain the progress of specific work package towards the objectives is as defined in the application form. Select also progress status (not achieved, partly achieved, fully achieved).



Investments - If the project includes investments, please describe the progress of investments in the reporting period

Work package 1						
☐ This work package is completed.						
What is the progress towards the objectives in this work package as defined in the application form? Status should be cumulative.						
cumulative.						
Project specific objective						
Project specific objective	Status					
rioject specific objective	status					
Communication objective						
Communication objective	Status					
	Status					
Progress						
Please describe the progress in this reporting period and explain how the partners were involved (who did what).						
Investments						
I1.1						
Investment Location (Nuts 3)						
miresoniem escation (mass s)						

Please describe the progress of investment in this reporting period

Please describe progress of investment

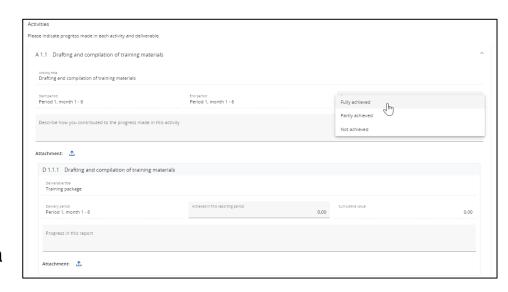




Work plan progress / Project report (2/3)

Activities

- Please describe progress made in each activity and deliverable.
- Select also progress status (not achieved, partly achieved, fully achieved).
- Attach the evidence document to activities and deliverables.
- It is recommended that the evidence documentation is attached in pdf format. If there is a need to attach more than one document per deliverable or output, zip file can be used.





Work plan progress / Project report (3/3)

NB! There are no numerical values set for the deliverables in the application form.

Thus, <u>numerical values</u> related to the progress made in deliverables **should be left empty**.





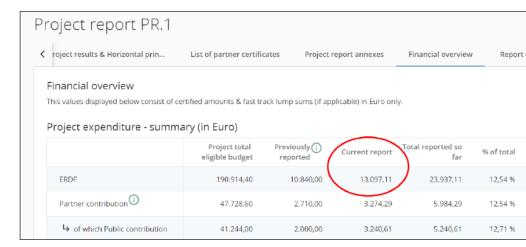
Co-funded by Attachments and Report Annexes ramme / Activity Reporting

Project Report / Report Annexes

 Signed <u>Confirmation letter to</u> <u>Project report</u> for each Project report

Project report / other sections

 Deliverables relevant for the period Lead partner must indicate the amount of applied ERDF in the Confirmation Letter. ERDF amount can be found from *Financial overview* section (figure 35).





Reporting tips (1/2)



- **SAVE** Due to technical characteristics of web applications, all changes must be saved regularly. You need to save at least before moving on to another section of the report or logging out.
- **FOLLOW THE APPLICATION FORM** When implementing the project, always closely follow the project application form in Jems.
- **TEXT BOXES** When filling in information in the Jems, please note that text fields have limited length. The number of available characters is indicated next to the text boxes.
- Be precise: there is no need to use the maximum number of characters if you can provide sufficient and concise information with less characters.
- **ENGLISH** Reporting and project modifications in Jems are done in English. Annexes to the report can be also in national languages if English versions are not available.
- Regular reporting allows projects to follow their implementation. It is a tool also for the Joint Secretariat/ Managing Authority to get information about how the project is meeting its targets.



Reporting tips (2/2)



- Provide concise, clear, and understandable information about implemented activities and main achievements;
- Avoid specific terminology and abbreviations that hinder understanding for readers that are not familiar with your specific field;
- Be honest and provide information also about challenges and deviations encountered in project implementation. This helps the lead partner and programme staff to better tailor its support to projects and to prevent any future problems;
- When reporting, closely follow and refer to the project work plan (activity plan in work packages);
- Remember to attach relevant evidence documents;
- Limit information to the requested period;
- Start preparing the report in good time before the reporting deadline;
- Do not forget a final check before submitting the report.



What else should there be known?







Please do check that you have filled all the required parts of the report before submitting. Please do check even twice!!!

NB! Adding information to the report after it is submitted is not possible



Central Baltic Programme





Eligibility and financial reporting

- Reporting procedure
- Reporting simplified cost options
- Reporting real costs
- General rules



1. Reporting procedure



Reporting



No advance payments



Costs paid by project partners, ERDF share reimbursed after report is approved



Reporting takes place in Jems



Lead partner gives project partners rights for reporting in Jems



Reporting timeline

Project partners incl. lead partners submit Partner Reports

15 days after the end of reporting period

National controllers check and certify the costs

3 months after the report is submitted

Lead partner compiles and submits the Project Report

4 months after the end of reporting period

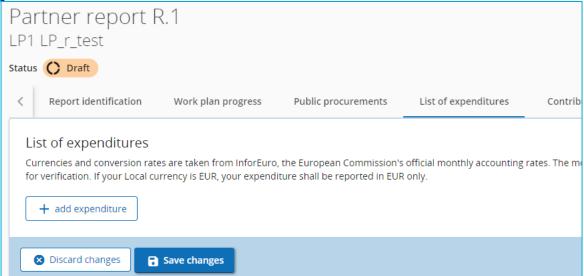
Joint Secretariat assesses the report

80 days after the project report is submitted

Managing Authority makes the payment to Lead Partner



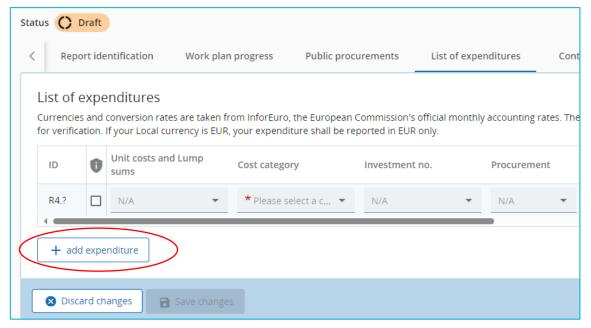
List of expenditure



 Expenditure can be filled in at any time when the report is in the 'draft' status



Adding expenditure



Each expenditure is added separately by clicking 'add expenditure'



Currency for reporting

Finnish, including Åland, Estonian and Latvian partners report all costs in EUR

Swedish partners report:

- Staff hourly rate unit cost and real costs in SEK
- Face-to-face event unit cost and Project management equipment unit cost in EUR



Eligibility basics

Follow the principles of sound financial management

Follow the communication requirements (official brand)

All costs must be free from partiality and conflict of interest

No double financing

Requirements for documentation, tendering or any other relevant rules apply for all partners



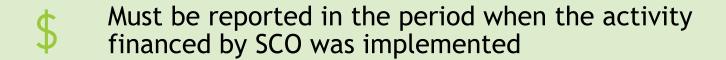
2. Reporting simplified cost options



Simplified cost options



The Simplified Cost Options are reported based on predefined calculation methods





Costs covered by a Simplified Cost Option cannot be reported under any other cost categories as real costs



- Reported based on pre-defined hourly rate
- Hourly rate includes salary payments and other costs directly linked to salary payments and paid by the employer
- Staff cost for each staff member must be reported as one item in the List of expenditure
- Documents must be attached for each project employee:
 - Employment document(s) which show(s) that 1) the person is employed by the partner (lead partner) organisation and 2) is working for the project.
 - Report of hours and employment confirmation





The 'Report of hours and Employment Confirmation' must be filled in and signed for each staff member for the full reporting period (6 months)

- Only hours actually worked on project tasks are reported
- Maximum 1 720 hours per calendar year/860 hours per reporting period can be reported per full time employee
- Pro-rata of 1 720 hours calculated for employees working part-time



REPORT OF HOURS AND EMPLOYMENT CONFIRMATION

Version 2.0 of 30th September 2023

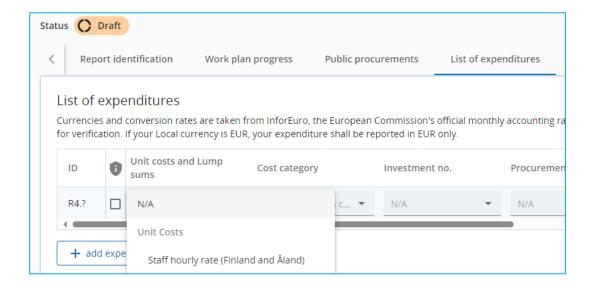
Technical instructions

1. Please only use ADOBE READER 10.0 or higher to fill in the form. When using other readers the form is not working properly.

The latest version can be downloaded e.g. at http://get.adobe.com/reader/

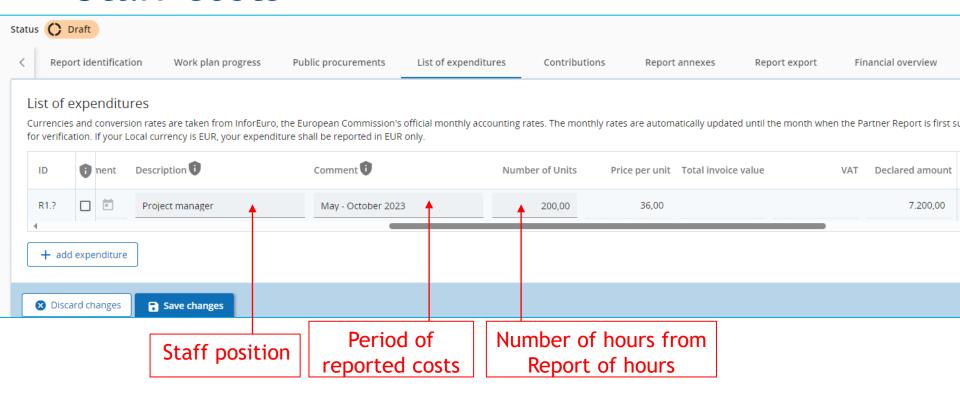
- 2. Please ensure that JavaScript is enabled (check main menu > Edit > Preferences > JavaScript).
- 3. This is an interactive form. Some parts are only visible when you press certain buttons or
- Use the latest version of the template





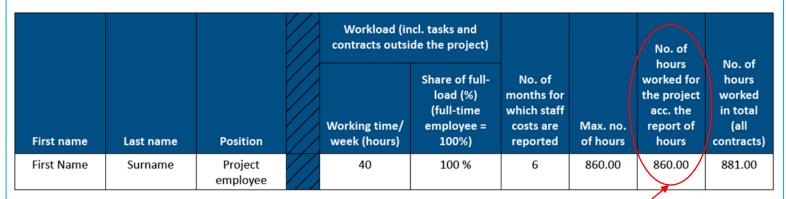
- Choose 'Staff hourly rate' from the drop-down menu
- User with Sensitive data rights (Project privileges) can mark the expenditure as sensitive data







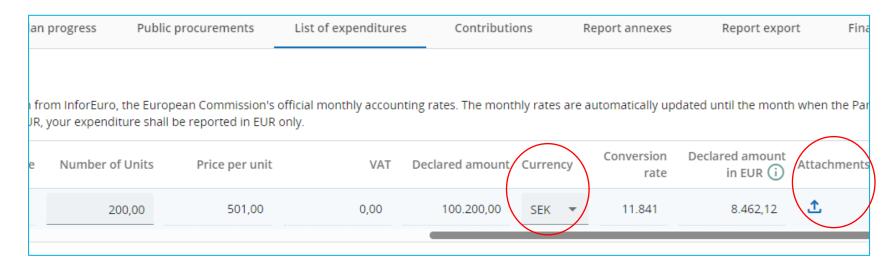
4. SUMMARY OF DATA FOR THE PARTNER REPORT IN Jems:



The reported hours worked on the project exceeded the maximum no. of hours. Therefore, the value for Jems has been reduced accordingly.

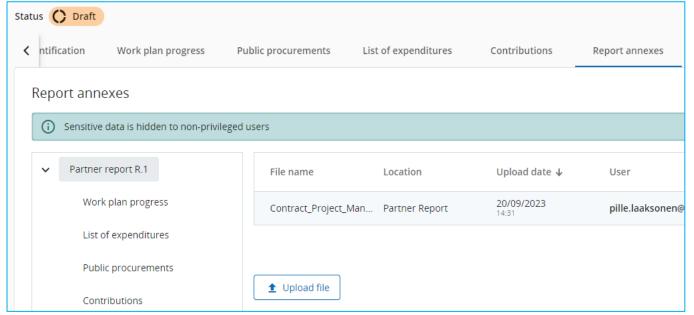
Number of hours from 'Report of hours' to be filled into the partner report





- Attach the 'Report of hours and Employment Confirmation' to 'attachments' in 'List of expenditure'
- Swedish project partners: in column 'Currency' choose SEK





Attach to the 'Report annexes' when the staff cost is reported for the first time and whenever there have been changes to the documents:

• Employment document(s) which show(s) that 1) the person is employed by the partner (lead partner) organisation and 2) is working for the project.



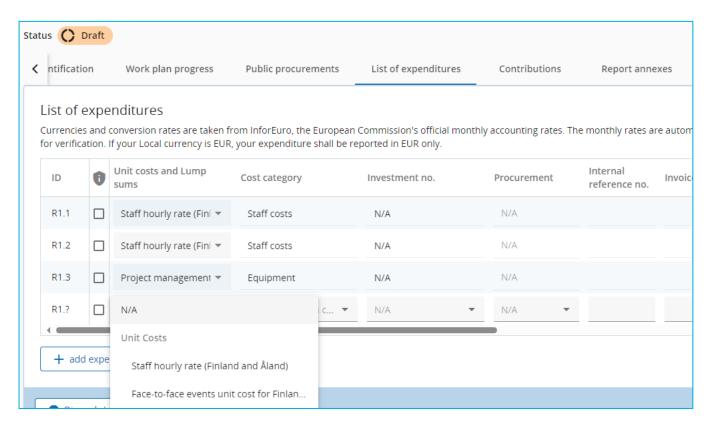
Management equipment unit cost



- Must be filled in always when staff costs are reported
- Fill in one expenditure item for all reported staff hours



Face-to-face event unit cost





Face-to-face event unit cost





Face-to-face event unit cost

List of expenditures

Currencies and conversion rates are taken from InforEuro, the European Commission's official monthly accounting rates. The monthly rates are automatically updated until the month when the Partner Report is first submitte for verification. If your Local currency is EUR, your expenditure shall be reported in EUR only.

ID	0	Numbe	er of Units	Price per unit	Total invoice value	VAT	Declared amount	Currency	Conversion rate	Declared amount in EUR (i)	Attachn	nents 🚺		
R1.1		200,00		36,00	0,00	0,00	7.200,00	EUR	1	7.200,00	1	Contract 🕹	. 🕲	×
R1.2		100,00		36,00	0,00	0,00	3.600,00	EUR	1	3.600,00	1	Contract 🕹	. 🕲	×
R1.3		300,00		0,23	0,00	0,00	69,00	EUR	1	69,00	1			ì
R1.4			20,00	81,00	0,00	0,00	1.620,00	EUR	1	1.620,00	1	1st_trai 🕹	. 🕲	×
- 4														

- Attach a signed participation list for each event day + agenda
- Only one attachment per expenditure is allowed, combine the documents in one pdf or zip file



3. Reporting real costs



Real costs



Must be visible in the partner bookkeeping on a separate project account

Attach book-keeping list/general ledger to 'Report annexes'



Must be reported in the reporting period when the cost incurred and was paid out



Costs covered by a Simplified Cost Option cannot be reported under any other cost categories as real costs



Public procurement



For costs that are estimated to exceed 10 000 EUR (excluding VAT) a price comparison must be made and documented. If national public procurement level applies with lower limits, those must be followed.



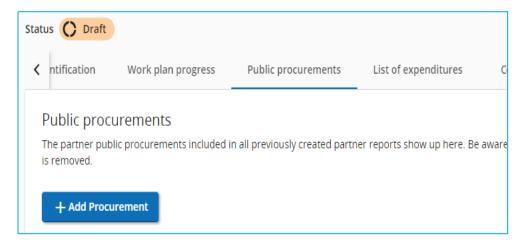
In case Simplified Cost Options cover procured costs, the procurement documents will not be checked as part of the check of the SCO. Still, the public procurement rules should be followed.



Public procurements should always be done according to national rules or following EU rules, depending on the thresholds.



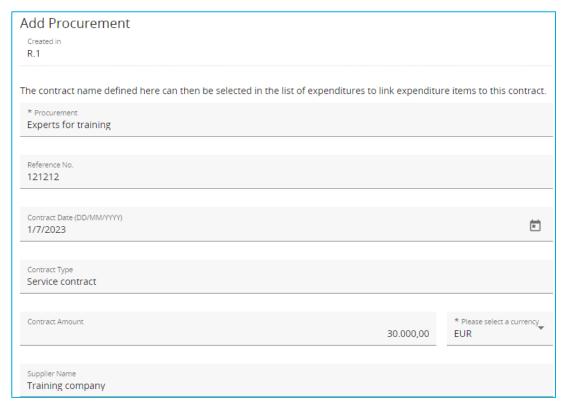
Public procurement



 All procurements to which the Programme, national and EU level thresholds apply must be added in 'Public Procurements' section in the Jems



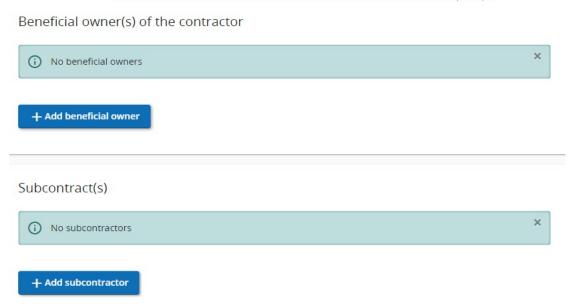
Public procurement



Make sure that all fields are properly filled in, the reference to the procurement will be used throughout the project lifetime!



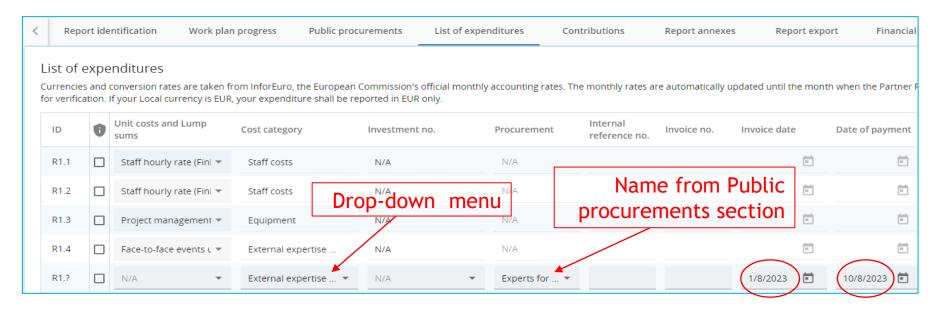
Beneficial owner(s)



• For any procurements above EU-thresholds that are reported as real costs, fill in the section **Beneficial owner(s)** of the contractor. For any sub-contractor above 50 000 euro, fill in section Subcontractor(s).



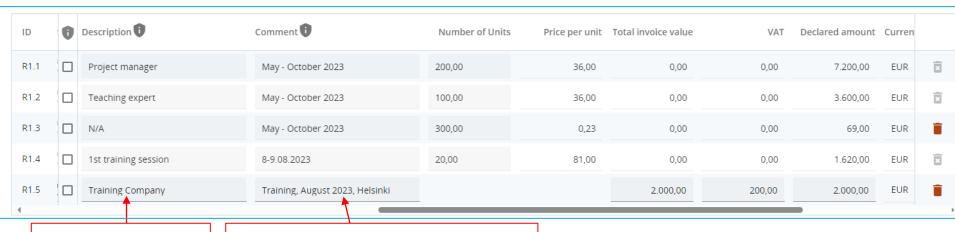
External expertise and service real costs



Make sure that 'Invoice date' and 'Date of payment'are filled in



External expertise and service real costs



Service provider

What was purchased, when, to whom, where and/or how it relates to project activities

Attach evidence documents as PDF or ZIP file



Equipment real cost



Only real costs for equipment which are identified in the Application Form are eligible



Only fixed investments in equipment and investments in infrastructure which remain in use by the partners and/or target groups after completion of the project



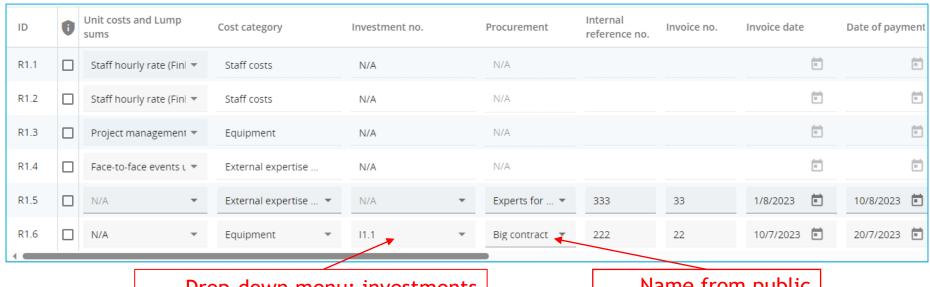
Full cost is eligible for budgeted equipment items



All costs are subject to public procurement procedures



Equipment real cost



Drop-down menu: investments from application form

Name from public procurement section

Make sure that invoice and payment date are filled in



Equipment real cost

ID	•	Description i	Comment i	Number of Units	Price per unit	Total invoice value	VAT	Declared amount	Curren
R1.1		Project manager	May - October 2023	200,00	36,00	0,00	0,00	7.200,00	EUR
R1.2		Teaching expert	May - October 2023	100,00	36,00	0,00	0,00	3.600,00	EUR
R1.3		N/A	May - October 2023	300,00	0,23	0,00	0,00	69,00	EUR
R1.4		1st training session	8-9.08.2023	20,00	81,00	0,00	0,00	1.620,00	EUR
R1.5		Training Company	Training, August 2023, Helsinki			2.000,00	200,00	2.000,00	EUR
R1.6		SellerSeller	Laboratory equipment			10.000,00	2.000,00	10.000,00	EUR

Name of equipment item according to the budget

Attach evidence documents as PDF or ZIP file



3. General rules



Value Added Tax (VAT)

- VAT is an eligible cost for all partners, despite the partner VAT status.
- The exception is project partners to whom the funding is granted as State Aid under the General Block Exemption Regulation (GBER) Article 20:
 - If the partner cannot recover VAT, then it is part of the eligible cost
 - If the VAT can be recovered by the partner, the VAT is not an eligible cost



Flexibility rule



Projects are allowed to overspend by a maximum of 20% or 40 000 euro (whichever is higher) of the individual cost categories at **project level**.



Using flexibility rule must be agreed with the lead partner in advance



The project or partner total budget may never be exceeded



Communication rules

The project logo or Central Baltic Programme logo must be displayed correctly

Plaque or billboard, when required

In case the communication rules are not respected and the situation cannot be corrected, a correction will be made



Audit trail



All documents must be kept in a safe and orderly manner for 5 years after the closure of the project, 10 years in case of state aid or investments.



The lead partner and other project partners must ensure that all accounting documentation related to the project real costs is filed separately and have a clearly distinguishable book-keeping code.



Second level audit and financial corrections



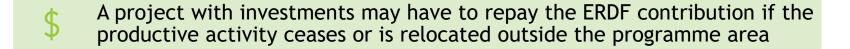
Second level audit - Audit Authority and group of auditors, European Commission, other controls



If a cost is found ineligible at any time during or after the project duration, a correction will be made.



If the basis cost of a flat rate (staff cost) is found ineligible, it will also affect the flat rates.





National controllers

- Estonia: The State Shared Service Centre (Riigi Tugiteenuste Keskus - RTK)
- Finland: Uusimaa Regional Council (Uudenmaan Liitto)
- Latvia: Ministry of Smart Administration and Regional Development (VARAM)
- Sweden: The Swedish Agency for Economic and Regional Growth (Tillväxtverket)
- Åland: The Government of Åland, Department of Trade and Industry (Landskapsregering)
- https://centralbaltic.eu/for-projects/national-controllers/



Main documents:

- Programme manual
- Guide for project implementation
- Templates and supporting documents
- Documents for projects Central Baltic
- www.centralbaltic.eu

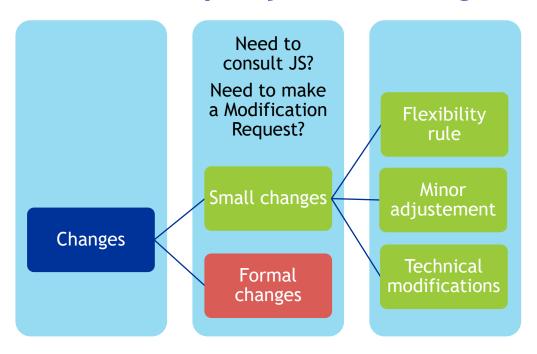
Always refer to the last version of the documents on www.centralbaltic.eu







Classification of project changes





Always!

- Plan in advance
- Think first, then act

- Read the Programme Manual
- Read the Guide for Project Implementation
- Contact the lead partner / JS contact person





Flexibility rule

- Individual cost categories can be exceeded by max. 20% or 40 000 euro at project level (whichever is higher)
- Always agree beforehand with the lead partner

- Lead partner has the responsibility to follow the use of flexibility rule at project level
 - Cuts if the flexibility rule is exceeded



Flexibility rule - restrictions

- The total budget cannot be exceeded
 - Applies for both project and partner budget
- Changes related to equipment items must be approved by the JS contact person before applying them
- Unforeseen activities which are not planned in the project work plan of the approved application must be approved by the JS contact person before applying them
- New cost items added in the framework of the flexibility rule must always serve the implementation of the approved work plan



Flexibility rule - Simplified Cost Options

- Predefined calculation methods of Simplified Cost Options cannot be changed
- Due to the large number of Simplified Cost Options the real flexibility between cost categories is rather limited
 - Changes in the amount of Staff cost impact on Office and administration and Travel and accommodation cost categories as well as management equipment
- Unit number of face-to-face event cost can be increased/ decreased without JS contact person consultation when it follows other flexibility rules



Flexibility rule

- Always keep in mind the approved work plan
- If you are unsure, contact your lead partner or JS contact person





Minor adjustments in project activities

No need to inform the JS contact person:

- Small changes in timetable or place of the activities
 - Should be reported as part of the partner and project report
- Project management related activities which are explained in the application form does not need prior approval

To be approved by the JS contact person beforehand:

 Unforeseen activities which are not planned in the project work plan of the approved application (Application form - C.4 project work plan)



Technical modifications

- Change in bank data
 - Updated by the lead partner in "Partner details" in Jems

Contact your JS contact person:

- Technical mistakes in the application form
- Change of the (lead) partner's name, legal status or contact person



Formal changes - changes requiring Modification Request

- Any modifications which goes beyond flexibility rule, minor adjustments or technical modifications
- Duration of the project
- Monitoring Committee decision is needed if
 - Increasing ERDF co-financing rate or amount
 - More than two partners withdraw or/and replaced
 - Objectives of the project changed, or the result indicator achievement reduced
- IMPORTANT: Always keep in mind your project aim and expected result indicators!



Modification Request

- Partner should contact the lead partner to discuss the needs
- Collect as many changes to one Modification Request as possible
 - If flexibility rule has been used before, these changes must also be reflected
 - The lead partner must involve all partners in the discussions



Practicalities of Modification Request

- Justification is always needed
 - LP should approach the JS contact person first
- Modification Request template on the website
- Application form in Jems is opened and changes are done
 - Persons with lead applicant "manage" and/ or "edit" rights can do modifications
- Official approval by the Managing Authority (or Monitoring Committee)



Modification procedure

- 1. LP contacts
 JS contact
 person (CP)
- Needs discussed
- CP evaluates relevance, the type of modification and recommends next steps

- 2. Preparation of Modification Request
- Filling in templates
- Justifying the needs
- Submission of electronic version (including SG minutes)



Modification procedure in Jems

- **3.** Modification request by the CP
- CP saves the supporting documents in Jems and opens the application form in Jems

4. Updates in the Jems

- LP makes the agreed changes to the application form in the Jems
- Also previously approved changes must be included

- 5. Approval in the Jems
- CP writes approval message
- CP informs MA by email
- MA confirms in the Jems



Practicalities of Modification Request

- Only two (2) Modification Requests are allowed during project implementation
- The last Modification Request must be submitted 6 months before the end of the project
- Project Steering Group must handle official changes and approve them beforehand



Keep in Mind!

- Changes based on flexibility rule, minor adjustments and technical corrections must be updated to Application Form when formal project modification is done
- Project modifications are in force from the date of the decision
- No costs can be incurred before the decision has been made



Central Baltic Programme





Content

- Sustainability of project results
- Project closure and closure period
- Final report
- Duties after the project



Sustainability of project

- Making lasting results/impact together
- Focus on results from the very beginning
- Programme objective specific and project specific



TARGET GROUPS'
INVOLVEMENT



USE OF OUTPUTS/ DELIVERABLES



MAINTENANCE OF OUTPUTS/ DELIVERABLES



DISSEMINATION AND COMMUNICATION



Project closure and closure period

- Plan advance
- All content activities completed during the implementation period
- Closure period (the last month)
 - Only costs for the lead partner
 - Only on project management (salaries and linked flat rates)
- Financial and administrative closure
 - All costs must be paid out before the project end date



Final report

- Prepared in co-operation with the whole partnership
- Collecting the results, achievements and conclusions
- Lead partner fills in the template
- Content questions only; no cost are included
- Approved by the project Steering Group
- Submitted during the project closure period
- Content of the Final Report available in Guide for Project Implementation Annex 2



Survey after the project end

- Project management and admistration
- Feedback for the Programme
- Sent both for the lead partner and project partners



Duties after the project end

- All project outcomes should be publicly available
 - Update your project webspace by filling in the main outcomes and achivements
 - Plan well ahead how the project outcomes will be maintained and kept alive
- All project documents (audit trail) should be kept available 5 years after the official project closure by the Managing Authority (10 years if state aid or investments)
 - "Location of documents" in Jems to be filled in
- Audits may happen also after the project closure
- Specific rules related to investments

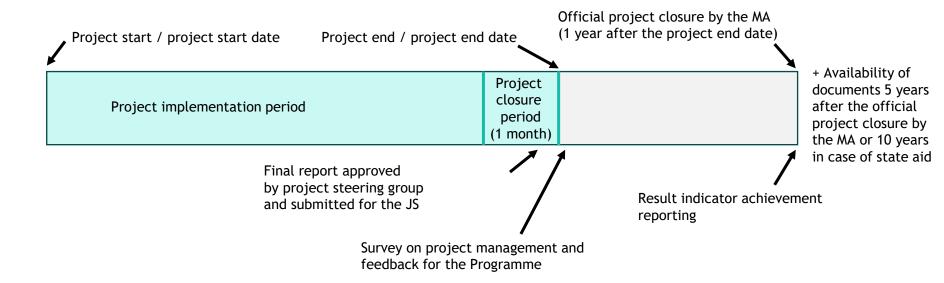


Result indicator reporting

- Result indicator achivement 1 year after the project end date
 - Output and result indicator template for Programme Objectives 1, 2, 6 and 7
 - Separate questionnaire for Programme Objectives 3, 4 and 5
 - Including survey about durability of achievements and follow-up activities



Central Baltic Programme





Support to projects

- Your Lead Partner
- Programme Manual
- Guide for Project Implementation
- Template files on the website or delivered directly
- Project webspace user manual
- Central Baltic programme events
- JS contact person
- www.centralbaltic.eu





www.centralbaltic.eu



CentralBaltic



Central Baltic Programme





