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INTRODUCTION

The purpose of the performance framework methodology paper is to provide background information about the intervention logic of the new INTERREG Central Baltic 2021-2027 (Central Baltic) and how the target values for output and result indicators have been calculated.

The following principles apply for the intervention logic of the Central Baltic 2021-2027 programme:

- Central Baltic programme has determined 7 programme objectives which all are more specific and narrower than specific objectives from the Regulation.
- The achievements within all 7 programme objectives are determined by the result indicator's target values. Those achievements are numerically measurable and represent tangible socio-economic changes.
- That leads us to the need to use programme specific result indicators (PSR1, PSR2, PSR3, PSR4, PSR5, PSR6, PSR7, PSR8). Or to provide programme specific content to common result indicator - RCR104 in case of programme objective 7.
- In regard all programme objective we use "co-operation" as tool to achieve relevant results which are described by target values of result indicators. Developing and achieving more co-operation would not be sufficient result.
- The result indicator with its target value is describing the change the programme intends to achieve within programme objective by cumulative achievements of all projects financed and implemented under each programme objective. Based on that logic the programme objective specific result indicator is applied on project level to determine the project's potential contribution to the result indicator's programme level target value.
- Output indicators are used to describe the project logic from target group involvement towards achieving results. In most cases there is logical relationship between actively participating organisations (PSO1), companies (RCO04) or individuals (PSO2) in project activities and targeted results. For programme objectives 3-5 common output indicator RCO84 is relevant as the certain number of pilot actions are developed and taken to use on way to achieving relevant results within those programme objectives.
- All in all the mix of programme specific and ERDF and Interreg result and output indicators is used to describe in best way the relevant targeted results and logical steps (outputs) on way towards results.

The IP Central Baltic 2021-2027 is structured along four priorities addressing 4 policy objectives (PO) with 7 chosen programme objectives (PO) belonging to 6 specific objectives (SO).

For each of the PO, a list of pilot actions were chosen. It is understood that best mix of those indicative actions is needed as the coherent and complex project to achieve the targeted and relevant results.

Priority 1: Innovative business development Reference: point (d) of Article 17(3) 2.1.1.

Specific objective: RSO1.3. Enhancing sustainable growth and competitiveness of SMEs and job creation in SMEs, including by productive investments

Table 1. Output Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Milestone (2024)	Target (2029)
Priority 1	SO.1.3	ERDF	RCO4=RCO1	Enterprises with nonfinancial support	enterprises	100	1000
	SO.1.3	ERDF	RCO87	Organisations cooperating across borders	organisations	40	80
Priority 1	SO.1.3	ERDF	RCO4=RCO1	Enterprises with nonfinancial support	enterprises	200	800
	SO.1.3	ERDF	RCO87	Organisations cooperating across borders	organisations	30	70

Table 2. Result Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Baseline or reference value	Reference year	Target (2029)	Source of data (200)	Comments (200)
Priority 1	SO.1.3	ERDF	PSR1	Companies with achieved sales and contracts to new markets	enterprises	0	2022	300	Monitoring system	
	SO.1.3	ERDF	RCR04	SMEs introducing marketing or organisational innovation	enterprises	0	2022	200	Monitoring system	
Priority 1	SO.1.3	ERDF	PSR2	Number of scaled-up companies	enterprises	0	2022	200	Monitoring system	

Table 3. Dimension 1 - intervention field

Priority N	Fund	Specific objective	Code	Amount (EUR)
PA 1	ERDF	SO.1.3	021	25 000 000
PA 1	ERDF	SO.1.3	015	6 000 000
PA 1	ERDF	SO.1.3	030	4 000 000

Table 4. Dimension 2 - form of financing

Priority No	Fund	Category of region	Specific objective	Code	Amount (EUR)
PA 1	ERDF		SO.1.3	01 - Grant	35 000 000

Elements from the Performance Framework methodology

Specific objective (iii) enhancing growth and competitiveness of SMEs, including by productive investments

There are 2 programme objectives chosen by Central Baltic programme under this specific objective with distinct target groups and ways of supporting them.

Programme Objective 1

Objective: The success of the intervention is defined in terms of SMEs achieving sales on targeted markets outside EU/EFTA. The sales are targeted as the direct results of the support activities provided by projects to the target group SME-s.

Inputs: not for profit business support organisations are to undertake joint cross-border activities to support the participating SME-s entry to targeted distant markets (markets outside EU/EFTA). All relevant Central Baltic sectors are seen as potential applicants. Cross-sectoral and cluster-based approach is encouraged where suitable.

Output Indicators:

RCO 04=RCO 01 “Enterprises with nonfinancial support” with target value - 1000

- The outputs are measured as companies participating in project activities. Target group companies are to benefit from project activities. Partner organisations are not allowed to use grants to support companies.
- The 2029 target for RCO4 is based on assumption that 10-15 projects are implemented and in each ca 80 target group companies actively participate.
- As regards milestones for 2024, it is assumed that progress would amount to between 10%-20% % of the final targets based on 1st call realistic demand and the phase of implementation for selected projects (by the end of 2024).

RCO87 “Organisations cooperating across borders” with target value 80.

- The outputs are measured as the partner organisations participating in project partnerships of financed projects.
- The 2029 target for RCO87 is based on assumption that 10-15 projects have in average 5-6 partners per project partnership.
- As regards milestones for 2024, it is assumed that 5-8 projects are chosen during first call, the projects will be in 2nd full year of implementation by the end of 2024, thus partners are co-operating but there are not yet completed projects.

Result Indicators:

PSR1 “Companies with achieved sales and contracts to new markets” with target value 300

- The results are measured as achieved sales and contracts by participating companies on targeted markets outside EU/EFTA. These results should be as a direct result of non-financial support provided via the programme.
- The 2029 target for PSR1 is based on assumption that 10-15 successfully implemented projects achieve 15-20 sales each in average.

RCR04 “SMEs introducing marketing or organisational innovation” - towards projects we use it as output indicator. Target value 200

- The results are measured as companies which take actively part in project activities and target the achievement of sales and contracts on target markets and for that succeed to implement organisational innovation or marketing innovation. It is expected that all actively participating companies (SMEs) may not achieve such innovations, but many/majority will. Also, it is expected that the number of companies which achieve marketing or organisational innovations are larger than the number of companies which achieve sales and contracts.
- The 2029 target for RCR04 is based on assumption that 10-15 successfully implemented projects achieve ca 15 companies with marketing or organisational innovation.

Programme Objective 2

Objective: The success of the intervention is defined in terms of achieving “scaled-up statuses” for participating target group companies (new growth companies). The “scaled-up statuses” for participating new growth companies should be achieved as the direct results of the support activities provided by projects.

Inputs: not for profit business support organisations are to undertake joint activities to support the participating new growth companies to achieve “scaled-up statuses”. “The scaled-up statuses” are defined as “company which raised investments” and/or “company established presence outside of home market” and/or “company developed the business model” and/or “company developed the new product/service” and/or “company expanded the key team” and/or “company merged or acquired” and/or “company implemented the IPO”. All relevant Central Baltic sectors are seen as potential applicants. Cross-sectoral approach is relevant and encouraged.

Output Indicators:

RCO 04=RCO 01 “Enterprises with nonfinancial support” with target value - 800

- The outputs are measured as companies participating in project activities. Target group companies are to benefit from project activities. Partner organisations are not allowed to use grants to support companies.
- The 2029 target for RCO4 is based on assumption that 8-12 projects are implemented and in each ca 70-80 target group companies actively participate.
- As regards milestones for 2024, it is assumed that based on 1st call realistic demand and the phase of implementation for selected projects (by the end of 2024) 5-7 projects have been in phase of implementation for ca 2 full years and in average in each 40-50 target group companies have actively participated. However there not yet completed projects by the end on 2024.

RCO87 “Organisations cooperating across borders” with target value - 70

- The outputs are measured as the partner organisations participating in project partnerships of financed projects.
- The 2029 target for RCO87 is based on assumption that 8-12 projects have in average 5-6 partners per project partnership.
- As regards milestones for 2024, it is assumed that 5-7 projects are chosen during first call, the projects will be in 2nd full year of implementation by the end of 2024, thus partners are co-operating but there are not yet completed projects.

Result Indicators:

PSR2 “Number of scaled-up companies” with target value 200

- The results are measured as the companies which achieved “scaled-up statuses” for participating companies. These results should be as a direct result of non-financial support provided via the programme.
- The 2029 target for PSR2 is based on assumption that 8-10 successfully implemented projects achieve ca 20 “scaled-up companies” per each successfully implemented project.

Selection logic of result and output indicators for programme objectives 1 and 2

PSR 1 The number of companies with achieved sales and contracts to new markets

Gives very clear focus that all projects should undertake joint complex new market entry activities and target the entry to new markets for participating SME-s. It is measurable, realistic, and ambitious.

RCR 04 SMEs introducing marketing or organisational innovation

We would use it as output on project level (as the introduced marketing and organisational innovations are to serve the purpose to achieve sales on targeted markets - being the milestone towards targeted results).

On programme level we will report it to EC as result for over European aggregation purposes.

RCO 04 = RCO 01- Enterprises with non-financial support

As for achieving targeted results for both programme objectives the active participation of target group companies is needed and they will receive non-financial support from the programme, so this common indicator is suitable and relevant for both programme objectives.

PSR 2 The number of scaled-up new growth companies

The scaled-up status is defined as the: company which raised investments, company established presence outside of home market, company developed the business model, company developed the new product/service, company expanded the key team, company merged or acquired, company implemented the IPO.

These „development statuses “of the companies are measurable and realistic to achieve within the project duration or the reasonable time after project ends (1 full year after project ends).

For programme objective 2 common ERDF indicators (RCR19, RCR01) were considered but those would not allow to measure tangible contribution by the programme and provide clear focus for whole programme objective scope.

RCO 87 Organisations cooperating across borders

As all projects under programme objectives 1 and 2 are implemented by partner organisations providing services to target group companies (non-financial support). Thus all unique project partners are counted and reported to EC with that common indicator.

This indicator is used for all programme objectives and aggregated number of unique organisations will be reported to the EC on programme level.

It is not used towards projects, as JS will count all unique partners of finances projects.

Elements

The pool of **potential partners**: the experience of implementing 2014-2020 business development specific objectives and further mapping shows that there are around several hundred relevant business support organisations within CB programme area. Including both the organisations working with new business support and export promotion. Only certain share is interested and capable for cross-border business development work

The potential pool of **target group companies** is harder to determine but it reaches tens of thousands of companies.

Risks

Demand - proved by experience of period 2014-2020. The interest and potential demand were mapped during programme preparation process via the stakeholders' feedback, thematic workshops and. We have found most useful direct informing activities towards potential project partners. We have been in contact with potential project partners throughout programme preparation process. In addition, by now (March 2022) as 1st call of the CB programme is opened, we see strong interest based on received "Project idea descriptions" of the potential projects.

Covid pandemic (programme objective 1) - experience proves that new methods to enter distant markets have emerged. However certain restrictions may have impact on some activities. E.g., targeting certain target markets within programme objective 1 project. Markets may become not accessible. Activity to overcome that: changing the target market or using different ways (E.g., online tools) for entering to it.

Operational risks - volatile prices may cause sharp price increases to relevant inputs (E.g., travel related costs). JS response would be readiness for accepting relevant modifications.

War in Ukraine - will impact certain sectors, targeted markets, business growth opportunities and priorities within countries and regions.

Data: The Central Baltic monitoring system (Jems) is to provide most of the needed data. If needed, then preconditions are set in Subsidy contracts to oblige partnerships to provide additional data and information upon request.

In addition to secure the coherence and comparability of the data JS will provide templates with predefined data fields to record the "unique participating companies/organisations" and "unique participating individuals".

Table 5. Methodology summary table:

Programme objective	Indicator		Measurement unit	Baseline		Milestone 2024	Target 2029	Total allocation at PO level / indicative	Intervention field		
	Code	Name		Value	Year				Code and name	EU amount	Amount (EU+National) (euro)
Programme objective 1	RCO04=RCO01	Enterprises with nonfinancial support	enterprise	n.a.	n.a.	100	1000	17 500 000			
	RCO87	Organisations cooperating across borders	organisation	n.a.	n.a.	40	80				
	PSR1	Companies with achieved sales and contracts to new markets	enterprise	0	2022	n.a.	300				
	RCR04	SMEs introducing marketing or organisational innovation	enterprise	0	2022	n.a.	200				
Programme objective 2	RCO04=RCO01	Enterprises with nonfinancial support	enterprise	n.a.	n.a.	200	800	17 500 000			
	RCO87	Organisations cooperating across borders	organisation	n.a.	n.a.	30	70				
	PSR2	Number of scaled-up companies	enterprise	0	2022	n.a.	200				

Priority 2: Improved environment and resource use

Specific objective (vi) promoting the transition to a circular economy

Table 6. Output Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Milestone	Target (2029)
PA 2	SO.2.6	ERDF	PSO1	The number of participating (in project activities) organisations and companies	organisation	50	300
PA 2	SO.2.6	ERDF	RCO87	Organisations cooperating across borders	organisation	30	80
PA 2	SO.2.6	ERDF	RCO84	Pilot actions developed	action	5	25

Table 7. Result Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Baseline or reference value	Reference year	Target (2029)	Source of data (200)	Comments (200)
PA 2	SO.2.6	ERDF	PSR3	The number of improved product/service cycles/chains	chain/cycle	0	2022	10	Monitoring system	

Table 8. Dimension 1 - intervention field

Priority N	Fund	Category of region	Specific objective	Code	Amount (EUR)
PA 2	ERDF		SO.2.6	069	8 498 088
PA 2	ERDF		SO.2.6	072	7 000 000
PA 2	ERDF		SO.2.6	075	2 000 000

Table 9. Dimension 2 - form of financing

Priority No	Fund	Category of region	Specific objective	Code	Amount (EUR)
PA 2	ERDF		SO.2.6	01 - Grant	17 498 088

Specific objective (vi) promoting the transition to a circular economy

Programme Objective 3 - the narrowed scope of specific objective (vi)

Objective: The success of the intervention is defined in terms of achieving Central Baltic scale circular economy chains (product/service cycles/chains) improved by direct contribution of the financed projects. The improved chain is defined as if following is achieved if:

- Reduction in amounts of used virgin materials and/or
- Decrease of amount of waste and/or
- Increased amounts of reused products and materials.

Inputs: public and non-profit organisations are expected to identify the appropriate “Central Baltic scale” circular economy chains, determine the baseline situations, plan the joint action plan (including small-scale investments where relevant) and achieve the improvements in 1 or more above-described result components (“reduction in amounts of used virgin materials”, “decrease of amounts of waste”, “increased amounts of reused products and materials”).

Output Indicators:

PSO1 The number of participating (in project activities) organizations and companies with target value - 300.

- The outputs are measured as organisations actively participating in project activities. The companies are also counted as organisations.
- The 2029 target for PSO1/RCO81 is based on assumption that around 10-15 projects are implemented and in each up to 20-30 organisations actively participate as final beneficiaries.
- As regards milestones for 2024 (50) - it is assumed that progress would amount to between 10%-20 % of the final targets based on 1st call realistic demand and the phase of implementation for selected projects (by the end of 2024). RCO84 Pilot actions developed with target value - 25.

RCO87 “Organisations cooperating across borders” with target value - 80

- The outputs are measured as the partner organisations participating in project partnerships of financed projects.
- The 2029 target (80) for RCO87 is based on assumption that 10-15 projects in average with 5-7 partners per project partnership.
- As regards milestones for 2024, it is assumed that up to 5 projects are chosen during first call in average with 5-7 partners. The projects will be in 2nd full year of implementation by the end of 2024; thus, partners are co-operating but there are not yet completed projects.

RCO84 “Pilot actions developed” with target value - 25

- The outputs are measured as the number of pilot activities carried out in projects.
- The 2029 target for the indicator is based on assumption of estimated 10-15 funded projects, with 2-3 pilots in a project.
- As regards milestones for 2024 (5) it is assumed that up to 5 projects are chosen with 3-5 pilot actions.

Result Indicator:

PSR 3 “The number of improved product/service cycles/chains” with target value 10

- The results are measured as the improved product/service cycles/chains by the joint actions direct achievement of the projects.
- The 2029 target for PSR3 is based on assumption that 8-10 successfully implemented projects which achieve each 1-2 improved chain/cycle.

Selection logic of result and output indicators for programme objective 3

PSR 3 The number of improved product/service cycles/chains

Gives clear focus that all projects should undertake joint actions to identify Central Baltic scale circular economy chains and take joint actions to achieve improvements. It is measurable, realistic, and ambitious.

PSO1 The number of participating (in project activities) organizations

As for achieving targeted results the active participation of organizations is needed and those will be in addition to the organizations who participate as project partners. This programme specific/common indicator is suitable and relevant for programme objectives.

RCO84 “Pilot actions developed”

For achieving the improved “circular economy chains”, there are usually “pilot actions” developed as the means of achieving relevant results. This common indicator is recommended by EC and relevant for programme objective 3.

RCO 87 Organisations cooperating across borders

As all projects under programme objective 3 are implemented by partner organisations relevant for achieving improvements in circular economy chains. All unique project partners are counted and reported to EC with that common indicator.

This indicator is used for all programme objectives and aggregated number of unique organisations will be reported to the EC on programme level.

It is not used towards projects, as JS will count all unique partners of finances projects.

Risks

Demand related - interest from potential project partners has been checked during thematic workshops, 1st call information events and “Project ideas” consultations. But it is new intervention theme for Central Baltic programme, and we may not get as many as prognosed strong projects for 1st call. In this case we will undertake more substantial search and informing prior to 2nd call in cooperation with our network of nCP-s and relevant institutions in member states.

There is minor risk related to **capabilities of potential partners** to identify relevant “CB scale circular economy chains”, “determine baseline situations” and achieve targeted results.

Challenges related to measuring methodologies to identify the improvements of the circular economy chains/cycles.

Data: The Central Baltic monitoring system (Jems) is to provide most of the needed data. If needed, then preconditions are set in Subsidy contracts to oblige partnerships to provide additional data and information upon request.

In addition to secure the coherence and comparability of the data JS will provide templates with predefined data fields to record the “unique participating companies/organisations”. In addition, the close cooperation with project partners during implementation is needed.

Priority 2 Improved environment and resource use

Specific objective (vii) enhancing nature protection and biodiversity, green infrastructure in particular in the urban environment, and reducing pollution

Programme objective 4: Improved coastal and marine environment

Table 10. Output Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Milestone	Target (2029)
PA 2	SO.2.7	ERDF	PSO1	The number of participating (in project activities) organisations and companies	organisation	50	200
PA 2	SO.2.7	ERDF	RCO87	Organisations cooperating across borders	organisation	30	80
PA 2	SO.2.7	ERDF	RCO84	Pilot actions developed	action	5	30

Table 11. Result Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Baseline or reference value	Reference year	Target (2029)	Source of data (200)	Comments (200)
PA 2	SO.2.7	ERDF	PSR4	The number improved urban and agricultural load sources	load sources	0	2022	50	Monitoring system	

Table 12. Dimension 1 - intervention field

Priority N	Fund	Specific objective	Code	Amount (EUR)
PA 2	ERDF	SO.2.7	064	17 498 088

Table 13. Dimension 2 - form of financing

Priority No	Fund	Specific objective	Code	Amount (EUR)
PA 2	ERDF	RSO.2.7	01 - Grant	17 498 088

Elements from the Performance Framework methodology

Specific objective (vii) enhancing nature protection and biodiversity, green infrastructure in particular in the urban environment, and reducing pollution

Programme Objective 4 “Improved Central Baltic coastal and marine environment”

Objective: The success of the intervention is defined in terms of achieving by joint Central Baltic action the reductions or eliminating the runoff/load sources of nutrients, toxins, hazardous substances as potentially reaching the Baltic Sea.

Inputs: Public, non-profit organisations, authorities on national, regional, and local level, private companies are expected to identify and jointly target the improvements of load sources of nutrients, toxins and hazardous substances. For each potentially improved load source the baseline situation should be established, and the targeted “improved situations” should be determined. The potentially targeted load source can be by nature sport source or disperse source. The location of the targeted source can on coast/land or in sea (including bottom of sea).

Output Indicators:

PSO1 The number of participating (in project activities) organizations and companies with target value 200

- The outputs are measured as organisations actively participating in project activities. The companies are also counted as organisations.
- The 2029 target for PSO1 is based on assumption that around 10-15 projects are implemented and in each up to 15-20 organisations actively participate as final beneficiaries.
- As regards milestones for 2024 (50) - it is assumed that progress would amount to between 10%-20 % of the final targets based on 1st call realistic demand and the phase of implementation for selected projects (by the end of 2024).

RCO84 “Pilot actions developed” with target value - 30

- The outputs are measured as the developed and relevant actions with purpose to achieve reductions of nutrients, toxins and hazardous substances for load sources. There can be several actions developed and used by 1 project.
- The 2029 target for the indicator is based on assumption of estimated 10-15 funded projects, with 2-3 pilots in a project.

- As regards milestones for 2024 (5), it is assumed that up to 5 projects are funded with 2-3 pilots in a project.

RCO87 “Organisations cooperating across borders” with target value - 80

- The outputs are measured as the partner organisations participating in project partnerships of financed projects.
- The 2029 target (80) for RCO87 is based on assumption that 10-15 projects in average with 5-7 partners per project partnership.
- As regards milestones for 2024 (30), it is assumed that up to 5 projects are chosen during first call in average with 5-7 partners. The projects will be in 2nd full year of implementation by the end of 2024, thus partners are co-operating but there are not yet completed projects.

Result Indicators:

PSR 4 “The number of improved urban and agricultural load sources” with target value - 50

- The results are measured as “the improved urban and agricultural load sources” by the joint actions direct achievement of the projects. The load source is improved if reductions or elimination of nutrients, toxins, hazardous substances is achieved. For that for each source the “baseline situation” should be established and the targeted “improved situations” should be determined.
- The 2029 target for PSR4 is based on assumption that 10-15 successfully implemented projects which achieve each improve 3-5 load sources.

Selection logic of result and output indicators for programme objective 4

PSR 4 “The number of improved urban and agricultural load sources”

Gives clear focus that all projects should undertake joint actions to achieve improvements or/and eliminate load sources of nutrients, toxins, and hazardous substances. It is measurable, realistic, and ambitious.

PSO1 The number of participating (in project activities) organizations and companies

As for achieving targeted results the active participation of organizations is needed and those will be in addition to the organizations who participate as project partners. This programme specific/common indicator is suitable and relevant for programme objectives.

RCO84 “Pilot actions developed”

For achieving the improved “load sources”, there are usually “pilot actions” developed as the means of achieving relevant results. This common indicator is recommended by EC and relevant for programme objective 4.

RCO 87 Organisations cooperating across borders

As all projects under programme objective 4 are implemented by partner organisations relevant for achieving improvements in improving load sources of nutrients, toxins and hazardous substances. All unique project partners are counted and reported to EC with that common indicator.

This indicator is used for all programme objectives and aggregated number of unique organisations will be reported to the EC on programme level.

It is not used towards projects, as JS will count all unique partners of finances projects.

Risks

Demand - proved by experience of period 2014-2020. The interest and potential demand were mapped during programme preparation process via the stakeholders’ feedback, thematic workshops and. We have found most useful direct informing activities towards potential project partners. We have been in contact with potential project partners throughout programme preparation process. In addition, by now (March 2022) as 1st call of the CB programme is opened, we see strong interest based on received “Project idea descriptions” of the potential projects.

There is the risk related to **capabilities of potential partners** to determine baseline situations for load sources and to measure the achieved results because of methodological challenges and complex nature of the phenomenon.

Data: The Central Baltic monitoring system (Jems) is to provide most of the needed data. If needed, then preconditions are set in Subsidy contracts to oblige partnerships to provide additional data and information upon request.

In addition to secure the coherence and comparability of the data JS will provide templates with predefined data fields to record the “unique participating companies/organisations”. In addition, the close cooperation with project partners during implementation is needed.

Priority 2 Improved environment and resource use

Specific objective (viii) promoting sustainable multimodal urban mobility

Programme objective 5: Decreased CO2 emissions

Table 13. Output Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Milestone	Target (2029)
PA 2	SO.2.8	ERDF	PSO1	The number of participating (in project activities) organisations and companies	organisation	10	50
PA 2	SO.2.8	ERDF	RCO87	Organisations cooperating across borders	organisation	12	40
PA 2	SO.2.8	ERDF	RCO84	Pilot actions developed	action	2	15

Table 14. Result Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Baseline or reference value	Reference year	Target (2029)	Source of data (200)	Comments (200)
PA 2	SO.2.8	ERDF	PSR5	Number of improved intermodal transport nodes and transport areas with CO2 reductions	transport nodes, areas	0	2022	18	Monitoring system	

Table 15. Dimension 1 - intervention field

Priority N	Fund	Specific objective	Code	Amount (EUR)
PA 2	ERDF	SO.2.8	085	17 498 090

Table 16. Dimension 2 - form of financing

Priority No	Fund	Specific objective	Code	Amount (EUR)
PA 2	ERDF	SO.2.8	01 - Grant	17 498 090

Specific objective (viii) promoting sustainable multimodal urban mobility

Programme Objective 5 Decreased CO2 emissions

Objective: The success of the intervention is defined in terms of achieving CO2 reductions within transport nodes and intermodal transport areas by joint cross-border action. It is expected that on programme level afterwards it would be possible to quantify the achievement in CO2 reduction, but it is not realistic to set in advance the programme level CO2 reductions target because of potentially different nature of targeted transport nodes and areas.

Inputs: Public, non-profit organisations, authorities on national, regional, and local level, private companies are expected to jointly target the reductions of CO2 emissions of transport nodes and intermodal transport areas. For each targeted transport node or transport area the baseline CO2 emissions situation should be established, and the targeted “improved situations - reduced amounts of CO2” should be determined.

Output Indicators:

PSO1 “The number of participating (in project activities) organizations and companies” with target value 50

- The outputs are measured as organisations actively participating in project activities. The companies are also counted as organisations.
- The 2029 target for PSO1 is based on assumption that around 5-10 projects are implemented and in each up to 5-10 organisations actively participate as final beneficiaries.
- As regards milestones for 2024 (10) - it is assumed that progress would amount up to 10%-20 % of the final targets based on 1st call realistic demand and the phase of implementation for selected projects (by the end of 2024). The projects will be ongoing but active participation of organisations from project activities has taken place.

RCO84 “Pilot actions developed” with target value - 15

- The outputs are measured as the developed and relevant actions with purpose to achieve CO2 reductions within transport nodes and areas. There can be more than 1 action developed and used by 1 project.
- The 2029 target for the indicator is based on assumption of estimated 5-10 funded projects, with 2-3 pilots in a project.
- As regards milestones for 2024 (2), it is assumed that up to 3 projects are funded with 2-3 pilots in a project.

RCO87 “Organisations cooperating across borders” with target value - 40

- The outputs are measured as the partner organisations participating in project partnerships of financed projects.
- The 2029 target (40) for RCO87 is based on assumption that 5-10 projects in average with 5-7 partners per project partnership.
- As regards milestones for 2024 (12), it is assumed that 2-3 projects are chosen during first call in average with 5-7 partners. The projects will be in 2nd full year of implementation by the end of 2024; thus, partners are co-operating but there are not yet completed projects.

Result Indicators:

PSR 5 “Number of improved intermodal transport nodes and transport areas with CO2 reductions” with target value 18

- The results are measured as “the improved transport nodes and transport areas with CO2 reduction” by the joint actions direct achievement of the projects. 1 project is likely to achieve the CO2 reductions in more than 1 transport node, area.
- The 2029 target for PSR4 is based on assumption that 5-10 successfully implemented projects which achieve each improve 2-4 improved nodes and transport areas.

Selection logic of result and output indicators for programme objective 5

PSR 5 “Number of improved intermodal transport nodes and transport areas with CO2 reductions”

Gives clear focus that all projects should undertake joint actions to reduce CO2 emissions within chosen transport nodes and transport areas. It is measurable, realistic, and ambitious. The transport node, transport area is counted as “improved” only if the reductions in CO2 emissions are achieved, proved or realistically achievable.

PSO1/RCO81 The number of participating (in project activities) organizations and companies

As for achieving targeted results the active participation of organizations is needed and those will be in addition to the organizations who participate as project partners. This programme specific/common indicator is suitable and relevant for programme objectives.

RCO 87 Organisations cooperating across borders

As all projects under programme objective 5 are implemented by partner organisations relevant for achieving improvements for reducing CO2 emissions of the transport nodes and transport areas. All unique project partners are counted and reported to EC with that common indicator.

This indicator is used for all programme objectives and aggregated number of unique organisations will be reported to the EC on programme level.

It is not used towards projects, as JS will count all unique partners of finances projects.

Risks:

Demand related - interest from potential project partners has been checked during thematic workshops, 1st call information events and “Project ideas” consultations. But it is new intervention theme for CB and we may not get as many as prognosed strong projects for 1st call. In this case we will undertake more substantial search and informing prior to 2nd call in cooperation with our network of nCP-s and relevant institutions in member states.

There is risk related to establishing the baselines values and setting targets by project partners.

Data: The Central Baltic monitoring system (Jems) is to provide most of the needed data. If needed, then preconditions are set in Subsidy contracts to oblige partnerships to provide additional data and information upon request.

In addition to secure the coherence and comparability of the data JS will provide templates with predefined data fields to record the “unique participating companies/organisations”. In addition, the close cooperation with project partners during implementation is needed.

Table 17. Methodology summary

Specific objective / Programme objective	Indicator		Measurement unit	Baseline		Milestone 2024	Target 2029	Total allocation at PO level /indicative/	Intervention field		
	Code	Name		Value	Year				Code and name	EU amount	Amount (EU+ Nationa) (euro)
(vi) promoting the transition to a circular economy											
Programme objective 3	PSR3	The number of improved product/service cycles/chains	chain/cycle	0	2022	n.a.	10	17 498 088			
	PSO1	The number of participating (in project activities) organisations and companies	organisation	n.a.	n.a.	50	300				
	RCO87	Organisations cooperating across borders	organisation	n.a.	n.a.	30	80				
	RCO84	Pilot actions developed	action	n.a.	n.a.	5	25				
(vii) enhancing nature protection and biodiversity, green infrastructure in particular in the urban environment, and reducing pollution											
Programme objective 4	PSR4	The number improved urban and agricultural load sources		0	2022	n.a.	50	17 498 088			
	PSO1	The number of participating (in project activities) organisations and companies	organisation	n.a.	n.a.	50	200				
	RCO87	Organisations cooperating across borders	organisation	n.a.	n.a.	30	80				
	RCO84	Pilot actions developed	action	n.a.	n.a.	5	30				

Specific objective / Programme objective	Indicator		Measurement unit	Baseline		Milestone 2024	Target 2029	Total allocation at PO level /indicative/	Intervention field		
	Code	Name		Value	Year				Code and name	EU amount	Amount (EU+ Nationa) (euro)
(viii) promoting sustainable multimodal urban mobility											
Programme objective 5	PSR5	Number of improved intermodal transport nodes and transport areas with CO2 reductions	Transport nodes, areas	0	2022	n.a.	18	17 498 090			
	PSO1	The number of participating (in project activities) organisations and companies	organisation	n.a.	n.a.	10	50				
	RCO87	Organisations cooperating across borders	organisation	n.a.	n.a.	12	40				
	RCO84	Pilot actions developed	action	n.a.	n.a.	2	15				

Priority 3: Improved employment opportunities

Specific objective ERDF (i) Enhancing the effectiveness and inclusiveness of labour markets and access to quality employment through developing social infrastructure and promoting social economy

Programme objective 6: Improved employment opportunities

Table 18. Output Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Milestone	Target (2029)
PA 3	SO.4.1	ERDF	PSO1	The number of participating (in project activities) organisations and companies	organisation	40	100
PA 3	SO.4.1	ERDF	PSO2**	The number of participating individuals	individuals	280	700
PA 3	SO.4.1	ERDF	RCO87	Organisations cooperating across borders	organisation	50	125

**PSO2 - to be used for PSR6 and PSR8

Table 19. Result Indicators

Priority	Specific objective	Fund	Category of region	ID	Indicator	Measurement unit	Baseline or reference value	Reference year	Target (2029)	Source of data (200)	Comments (200)
PA 3	SO.4.1	ERDF		PSR6	Number of people with increased competitiveness on labour market	the number of people	0	2022	400	Monitoring system	
PA 3	SO.4.1	ERDF		PSR7	Number of organisations with applied additional anti-discriminatory policies	the number of companies	0	2022	75	Monitoring system	
PA 3	SO.4.1	ERDF		PSR8	Number of people with increased entrepreneurship	the number of people	0	2022	150	Monitoring system	

Table 20. Dimension 1 - intervention field

Priority N	Fund	Specific objective	Code	Amount (EUR)
PA 3	ERDF	SO.4.1	134	7 000 000
			136	7 000 000
			146	6 000 000

Table 21. Dimension 2 - form of financing

Priority No	Fund	Specific objective	Code	Amount (EUR)
PA 3	ERDF	SO.4.1	01 - Grant	20 000 000

Elements from the Performance Framework methodology

Specific objective ERDF (i) Enhancing the effectiveness and inclusiveness of labour markets and access to quality employment through developing social infrastructure and promoting social economy

Programme Objective 6

Objective: The success of the intervention is defined in terms of joint projects achieving results for one of the 3 result indicators: the number of people with increased competitiveness on labour market; the number of people with increased entrepreneurship; the number organisations which have applied anti-discriminatory policies.

Inputs: Organisations with competence and experience on labour market, organisations representing employees, organisations representing employers, public authorities, organisations representing disadvantaged groups are expected to co-operate and target the results determined by 3 distinct result indicators. Those co-operation projects should involve less competitive groups for their action to increase the competitiveness of people on labour market. The projects are expected to specify in their project descriptions “less competitive groups” in more narrow way, elaborating the broader categories described in programme document.

Output Indicators:

PSO1 The number of participating (in project activities) organizations and companies with target value 100

- The outputs are measured as organisations actively participating in project activities. The companies are also counted as organisations.
- The 2029 target for PSO1 is based on assumption that 5 projects are implemented to achieve PSR7 results and in each up to 20 organisations/companies actively participate as final beneficiaries.
- As regards milestones for 2024 (40) - it is assumed that 2 projects are selected during 1st call for PSR7 each involving 20 beneficiary companies and by the end of 2024 almost 2 full years have passed from start of the projects. The projects will be ongoing but active participation of organisations/companies from project activities has taken place.

PSO 2 The number of participating individuals with target value - 700.

- The outputs are measured as target group individuals actively participating in project activities aimed at increasing their competitiveness in the labour market or increasing their entrepreneurship skills.
- The 2029 target for PSO2 is based on assumption that 10 PSR6 projects are implemented with 50 participants each and 10 PSR8 projects are implemented with 20 participants each.
- As regards milestones for 2024 (280) - it is assumed that 8 projects are selected during 1st call for PSR6 and PSR8 combined (PSR6 4x50 + PSR8 4x20), and by the end of 2024 almost 2 full years have passed from start of the projects. The projects will be ongoing but active participation of target group people in project activities has taken place.

RCO87 “Organisations cooperating across borders” with target value - 125

- The outputs are measured as the partner organisations participating in project partnerships of the financed projects.
- The 2029 target (125) for RCO87 is based on assumption that 25 projects are implemented in average with 4-5 partners per project partnership.
- As regards milestones for 2024 (50), it is assumed that 10 projects are chosen during first call in average with 4-5 partners. The projects will be in 2nd full year of implementation by the end of 2024; thus, partners are co-operating but there are not yet completed projects.

Result Indicators:

PSR 6 “Number of people with increased competitiveness on labour market (have finished the activities defined by the project)” with target value 400

- The results are measured as “the number of people (from less competitive groups in labour market)” whose competitiveness is increased by the direct joint actions of the projects.
- The 2029 target (400) for PSR6 is based on assumption that 10 projects involve 40 participants each.

PSR 7 “Number of organisations with applied additional anti-discriminatory policies” with target value 75

- The results are measured as “organisations (all employers, including companies) prepare and apply anti-discriminatory policies for facilitating the recruitment/employment of less competitive group people” by the joint actions as direct achievement of the projects.
- The 2029 target for PSR7 is based on assumption that 5 projects are implemented with 15 companies in each achieving successful implementation of new anti-discrimination policies (out of 20 companies participating in each).

PSR 8 “Number of people with increased entrepreneurship (have finished a complex entrepreneurship training programme)” with target value 150

- The results are measured as “the number of people from the less competitive groups with improved entrepreneurship skills” by the joint actions as direct achievement of the projects. 1 project is likely to result in 15 participants who have finished a complex programme.
- The 2029 target for PSR8 is based on assumption that 10 projects have 15 participants each who finish a complex entrepreneurship skills programme.

Selection logic of result and output indicators for programme objective 6

PSR 6 “Number of people with increased competitiveness on labour market”

Gives clear focus that all projects should undertake joint actions increasing the competitiveness of target group people on labour market. It is measurable, realistic, and ambitious. It is relevant that projects describe and determine target groups - specific segments within general categories of less competitive groups in society.

PSR 7 “Number of organisations with applied additional anti-discriminatory policies”

Gives clear focus that all projects should undertake joint actions to motivate organisations (including companies) to plan and apply policies which lead to employing less competitive people. It is measurable, realistic, and ambitious. The results are achieved if organisations prove that anti-discriminatory policies are adopted and are used.

PSR 8 “Number of people with increased entrepreneurship”

Gives clear focus that all projects should undertake joint actions that lead to the target group peoples increase of entrepreneurship. It is measurable, realistic, and ambitious.

PSO1 The number of participating (in project activities) organizations and companies.

As for achieving targeted results the active participation of organizations as target group is needed and those will be in addition to the organizations who participate as project partners. This programme specific/common indicator is suitable and relevant PSR7projects - resulting in a number of companies with anti-discrimination policies applied. Unique companies are counted in each project.

PSO 2 The number of participating (in project activities) people

This indicator will be used for projects working to improve target group competitiveness in labour market (PSR6) and for projects working to improve target groups entrepreneurship skills (PSR8). Unique individuals will be counted. As the approach and scope of the programme is focused on needs of the less competitive groups, the number of people with increased opportunities in labour market is the relevant indicator.

RCO 87 Organisations cooperating across borders

As all projects under programme objective 6 are implemented by partner organisations relevant for achieving improvements of competitiveness of people belonging to target group (less

competitive groups in society). All unique project partners are counted and reported to EC with that common indicator.

This indicator is used for all programme objectives and aggregated number of unique organisations will be reported to the EC on programme level.

It is not used towards projects, as JS will count all unique partners of financed projects.

Risks:

Demand related - interest from potential project partners has been checked during thematic workshops, 1st call information events and “Project ideas” consultations. But it is in current scope new intervention theme for CB. In case if not sufficient number of applications is submitted in the first call, the Joint Secretariat will undertake more substantial search and informing prior to 2nd call in cooperation with our network of national contact points and relevant institutions in member states.

Potential partners capacity for own financing and personnel - a rather wide range of possible partner organisations has been defined to reduce this risk.

Partnership related risks related to project implementation and achievement - will be managed by close monitoring of project implementation and careful assessments.

Project implementation risks - **price increases**. This risk will be managed during project implementation with modifications should that be necessary.

Data: The Central Baltic monitoring system (Jems) is to provide most of the needed data. If needed, then preconditions are set in Subsidy contracts to oblige partnerships to provide additional data and information upon request.

In addition to secure the coherence and comparability of the data JS will provide templates with predefined data fields to record the “unique participating companies/organisations” and “unique participating individuals”. In addition, the close cooperation with project partners during implementation is needed.

Table 22. Methodology summary

Programme objective	Indicator		Measurement unit	Baseline		Milestone 2024	Target 2029	Total allocation PO level /indicative/	Intervention field		
	Code	Name		Value	Year				Code and name	EU amount	Amount (EU+National) (euro)
Programme objective 6	PSR6	Number of people with increased competitiveness on labour market	people	0	2022	n.a.	400	20 000 000	134	7 000 000	
									136	7 000 000	
									146	6 000 000	
	PSR7	Number of organisations with applied additional anti-discriminatory policies	organisations	0	2022	n.a.	75				
	PSR8	Number of people with increased entrepreneurship	people	0	2022	n.a.	150				
	PSO1	Number of participating (in project activities) organizations	organisations	n.a.	n.a.	40	100				
	PSO2	Number of participating (in project activities) people	people	n.a.	n.a.	280	700				
RCO87	Organisations cooperating across borders	organisations	n.a.	n.a.	50	125					

Priority 4: Improved public services

Specific objective ISO (i) enhance the institutional capacity of public authorities, in particular those mandated to manage a specific territory, and of stakeholders

Programme objective 7

Table 23. Output Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Milestone	Target (2029)
PA 4	ISO.6.1	ERDF	RCO87	Organisations cooperating across borders	organisation	50	150
PA 4	ISO.6.1	ERDF	RCO116	Number of jointly developed solutions	solution	25	60

Table 24. Result Indicators

Priority	Specific objective	Fund	ID	Indicator	Measurement unit	Baseline or reference value	Reference year	Target (2029)	Source of data (200)	Comments (200)
PA 4	ISO.6.1	ERDF	RCR104	Solutions taken up or up-scaled by organisations	solutions	0/0	2022	50/10*	Monitoring system	

*50 - practical solutions and improvements of public services; 10 - new joint public services and digitalized public services

Table 25. Dimension 1 - intervention field

Priority N	Fund	Specific objective	Code	Amount (EUR)
PA 4	ERDF	ISO.6.1	173	11 000 000

Table 26. Dimension 2 - form of financing

Priority No	Fund	Specific objective	Code	Amount (EUR)
PA 4	ERDF	ISO.6.1	01 - Grant	11 000 000

Specific objective - Interreg Specific Objective (i) enhance the institutional capacity of public authorities, in particular those mandated to manage a specific territory, and of stakeholders.

There is 1 programme objective chosen by Central Baltic programme under this specific objective with 2 distinct interventions characterised by 2 separate elements of the result indicator:

1. The new practical solutions and improvements to public services (by small size projects);
2. The number of new joint public services and digitalized public services (by regular projects).

Programme Objective 7

Objective: The success of the intervention is defined in terms of achieving practical solutions and improvements to public services (by small size projects) and creating new joint public services and digitalized public services (by regular projects). The practical solutions represent outcomes of learning from each other, exchanging experience by public sector institutions and implementing the improvement in service.

Inputs: public sector institutions on all levels of public administration are expected to cooperate for creating joint public services, digitalizing public services, and creating the improvements to existing services based on experience exchange and learning from each other. The strengthening of participatory processes to involve people to improvements and creation of joint services is emphasised.

Output Indicators:

RCO116 “Number of jointly developed solutions” with target value 60

- The outputs are measured as practical solutions and improvements to public services (by small size projects) and creating new joint public services and digitalized public services (by regular projects).
- The 2029 target for RCO116 is based on assumption that 10 regular size projects achieve 1 joint public service or digitalized service, and 20 small size projects generate each 2-3 practical improvements and solutions.
- As regards milestones for 2024 (30) - it is assumed that progress would amount to between 30%-40 % of the final targets based on 1st call realistic demand and the phase of implementation for financed projects (by the end of 2024). Small size projects of the 1st call are implemented by the end of 2024.

RCO87 “Organisations cooperating across borders” with target value 150.

- The outputs are measured as the partner organisations participating in project partnerships of financed projects.
- The 2029 target (150) for RCO87 is based on assumption that up to 10 regular size projects and up to 20 small size projects are financed and in average there are 5 partners per project partnership.
- As regards milestones for 2024, it is assumed that up to 5 regular projects and max 10 small size projects are chosen during first call. The regular projects will be in 2nd full year of implementation by the end of 2024, thus partners are co-operating but there are not yet completed projects. The 1st call small size projects will be completed by the end of 2024.

Result Indicator:

RCR104 - “Solutions taken up or up-scaled by organisations” with target value 50/10

Including 2 specific sub-components representing 2 different interventions within Programme Objective:

1. The new practical solutions and improvements to public services (by small size projects) - target value 50

2. The number of new joint public services and digitalized public services (by regular projects) - target value 10

- The results are measured as the cumulative number of achievements of both sub-components of the indicator: new practical solutions and improvements to public services and new joint public services and digitalized public services.
- The 2029 target for RCR104 is based on assumption that 10 regular size projects achieve each 1 solution, and 20 small size projects achieve each 2-3 solutions.

Selection logic of result and output indicators for programme objectives 7

RCR104 - Solutions taken up or up-scaled by organisations

This common result indicator allows to cover/count both relevant sub-components of the programme objective 7.

RCO116 Number of jointly developed solutions

It is likely from programme objective logic that there is going to be larger number of solutions jointly developed than “solutions taken-up or up-scaled by organisations”. And as common output indicator it fits logically into programme objective’s indicators’ hierarchy.

RCO 87 Organisations cooperating across borders

As all projects under programme objectives 1 and 2 are implemented by partner organisations providing services to target group companies (non-financial support). Thus, all unique project partners are counted and reported to EC with that common indicator.

Risks:

Demand related - Interest to cooperate within the scope of this programme objective has been proved during 1st call information events and “Project ideas” consultations.

But still, it is new intervention theme for CB and we may not get as many as prognosed strong projects for 1st call. In this case we will undertake more substantial search and informing prior to 2nd call in cooperation with our network of nCP-s.

Operational risks - volatile prices may cause sharp price increases to relevant inputs (E.g., travel related costs). JS response would be readiness for accepting relevant modifications.

There is minor risk related to **capabilities of potential partners to achieve targeted results**. But we see it more as need for attracting interest from relevant and strong institutions to cooperate.

Data:

The CB Monitoring system is to provide most of the needed data. If needed, then preconditions are set by Subsidy contracts to oblige partnerships to provide additional data and information upon request.

Table 27. Methodology summary

Programme objective	Indicator		Measurement unit	Baseline		Milestone 2024	Target 2029	Total allocation PO level /indicative/	Intervention field		
	Code	Name		Value	Year				Code and name	EU amount	Amount (EU+National) (euro)
Programme objective 7	RCR104	Solutions taken up or up scaled by organisations	solutions	0	2022	n.a.	50/10	11 000 000	173		
	RCO116	Number of jointly developed solutions	solutions	n.a.	n.a.	50	150				
	RCO87	Organisations cooperating across borders	organisations	n.a.	n.a.	30	60				